



BRAZILIAN CENTER FOR  
INTERNATIONAL RELATIONS

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ACTIVITIES REPORT **2021**





# ABOUT **CEBRI**

The Brazilian Center for International Relations (CEBRI) is an independent and pluralistic think tank, which has been dedicated to the promotion of a purposeful debate on Brazilian foreign policy for more than twenty years. Since 1998, CEBRI has proposed pragmatic and innovative solutions to leverage Brazil's international insertion, becoming an internationally recognized non-profit institution. Consisting of prominent figures from Brazilian society, the Board of Trustees is a fundamental part of CEBRI's non-partisan, diverse and plural network, comprising more than 100 experts from various fields of expertise and thought.

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## OUR **PILLARS**

THINKING  
DIALOGUING  
DISSEMINATING  
INFLUENCING

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# FOREWORD

In 2021, the fight against the pandemic in Brazil and worldwide involved the commitment of governments, companies, and individuals in the search for solutions to deal with this new and challenging reality. The period was decisive for the international debate on various topics, ranging from health and sanitary issues to cybersecurity, from sustainable recovery to democratic challenges and more. Above all, CEBRI has led a key theme for the country: the importance of international relations for Brazil, its economy, and its citizens.

Throughout the year, CEBRI launched 47 publications and held 130 webinars, bringing together two hundred of the most renowned speakers from Brazil and around the world. These and other information are included in this report.

Our pillars – thinking, dialoguing, disseminating and influencing - remain more important than ever in this critical next year of 2022. CEBRI will continue to contribute to help better position Brazil on the international stage, amidst an increasing insertion of foreign policy in the electoral debate.

With this objective, we will be working hard over the coming months to make concrete proposals available for debate on the most relevant themes of Brazilian foreign policy. In this context, two of CEBRI's work fronts stand out: the series of Policy Papers written by our most renowned experts and released throughout the year, and the launch of CEBRI-Journal, on February 10. The publication, unprecedented in Brazil, comes to broaden the democratic debate in the country from a plural, innovative and qualified point of view.

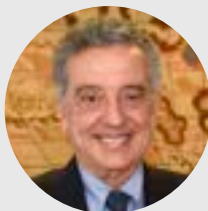
Globally, CEBRI is closer to the international community through the network of think tanks led by the University of Pennsylvania. Over the past year, we have established partnerships and developed important initiatives with institutions from several countries.

At the same time, CEBRI Courses launched two online programs: The History of Brazilian Diplomacy program, which brought together people who lived and made Brazilian history, including four former Brazilian Presidents and five former Ministers of State. The course has become a reference of knowledge of Brazilian diplomacy and is now available in its entirety in video. The second course this year, The Chinese Economy Today, is the result of a long partnership that has taken on a new format and frontiers, with virtual meetings. CEBRI's intention is to continue with new programs for the dissemination of knowledge.

The launch of the Luiz Felipe Lampreia Lecture Hall, scheduled to be opened in the first days of January at the headquarters in Gávea, Rio de Janeiro, is an achievement made possible by the support and trust from partners such as the Konrad Adenauer Foundation (KAS) and the Inter-American Development Bank (IDB), among others.

This journey of 2021 was reflected in CEBRI's Communications. The new logo, more contemporary and modern, and the new website, more dynamic, are important tools reaching out to an increasingly larger and more diverse audience. The numbers reflect this reality: in its social media channels, CEBRI engaged 62 thousand followers, a third more than the previous year, reaching an increasingly younger public. In the press, there were more than 1,000 mentions in national and international media.

We thank all our trustees, fellows and members, as well as the staff, who contributed to CEBRI's mission throughout the year. People are our greatest asset and it would not have been possible to build all this without your support and presence.



**José Pio Borges**  
Chairman of the Board  
of Trustees



**Julia Dias Leite**  
CEO

# CEBRI IN NUMBERS 2021

**14** THEMATIC PROGRAMS

**129** EVENTS

**47** PUBLICATIONS

**220** SPEAKERS

**1,000+** MENTIONS IN THE PRESS

**48** INTERNATIONAL PARTNERS IN **20 COUNTRIES**

**117** MEMBERS, WITH **9 NEW MEMBERS**

**2,7 million+** PEOPLE REACHED ON SOCIAL MEDIA

**75,000+** AUDIENCE IN EVENTS

**62,000+** FOLLOWERS ON SOCIAL MEDIA

     @CEBRIONLINE





# HAPPENING AT **CEBRI**

01

## CEBRI Policy Papers

In 2022, CEBRI will present policy papers with recommendations in its various areas of activity, such as the environment, energy, agriculture, trade, and bilateral and regional relations of Brazil. The project, which began in the last quarter of 2021, will be delivered to the candidates for the Presidency, in order to support the political debate in these areas during and after the national elections.

02

## Two New Thematic Programs

As of 2022, CEBRI will have two new Programs, dedicated to Political Economy and Democracy. The former is coordinated by André Lara Resende, CEBRI's Trustee, and will discuss, from a global interdisciplinary perspective, institutional alternatives and public policies for Brazil. The latter, dedicated to the examination of democracy in Brazil in a comparative perspective, is led by Trustee Joaquim Falcão.

POLITICAL  
ECONOMY

DEMOCRACY



03

## CEBRI Journal

A project structured throughout 2021 and launched in the first quarter of 2022, CEBRI-Journal is a policy-oriented and academic publication of reference in International Relations and Foreign Policy. Hussein Kalout and Feliciano Sá Guimarães are the editors-in-chief and lead, alongside the Advisory Board and the Editorial Board, this effort to strengthen the democratic debate of ideas about Brazil and the world in the 21st century.

## New logo and new website

CEBRI has launched a new logo and a new website! The brand was signed by renowned designer Felipe Taborda. The site, which had the support of partners Konrad Adenauer Foundation (KAS) and ExxonMobil, translates how CEBRI is growing and is more modern and connected with new audiences.

Pay us a visit:  
[cebri.org](http://cebri.org)



## Global Presence

CEBRI has engaged in several regional and global initiatives and developed actions and strategic partnerships with institutions in all regions of the world. It has also strengthened long-term cooperation with partners such as the Konrad Adenauer Foundation (KAS), the Delegation of the European Union to Brazil, and the Inter-American Development Bank (IDB).



## New Courses

In 2021, CEBRI also innovated by launching its online courses. The course “**History of Brazilian Diplomacy**” gathered more than 1,600 students from all Brazilian states and from 27 different countries. The lessons were held live and were composed of lectures by former Brazilian Presidents, Ministers, Ambassadors and members of the Academia. The course was recorded and is still available to the public. CEBRI also held the course “**The Chinese Economy Today**”, in partnership with Tsinghua University in China.



# HISTORY OF BRAZILIAN DIPLOMACY

From the Empire to the 21<sup>st</sup> Century

**25** SPEAKERS  
AMONG FORMER MINISTERS, DIPLOMATS AND PRESIDENTS

---

**1,800** TOTAL ALUMNI

**27** COUNTRIES

**26** STATES + DF (FEDERAL DISTRICT)

HAPPENING AT CEBRI



# THE CHINESE ECONOMY TODAY

FROM THE PERSPECTIVE OF RENOWNED CHINESE EXPERTS

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PROFESSORS FROM TSINGHUA UNIVERSITY, ASIA'S NUMBER 1 UNIVERSITY

FOCUS ON CHINA'S ECONOMIC, GEOPOLITICAL AND INNOVATION TRENDS

INFLUENTIAL SPEAKERS ON CHINESE POLICY STRATEGIES

DEEPENING AND EXCHANGING KNOWLEDGE WITH A QUALIFIED PUBLIC

EXCLUSIVE CLASSES



07 ———

## **CEBRI-BID-EPE Energy Transition Project**

In partnership with the **Inter-American Development Bank (IDB)** and the **Brazilian Energy Research Office (EPE)**, CEBRI launched the Energy Transition Program. The program held debates, presented a diagnostic report of the country's energy situation, and, in 2022, will present scenarios for the country energy transition. Some of the themes covered in the debates were the challenge of decarbonization and the role of bioenergy and the oil & gas industry in the energy transition. The ETP has as partners the companies **Equinor**, **Engie**, **Neoen**, **Shell**, and **Siemens Energy**, and the support of the law firm **BMA**.

08

## CEBRI at COP-26

COP-26 brought together almost 200 countries in search of effective actions to contain the effects of climate change. Throughout the year, CEBRI promoted a series of debates on the subject, one of them directly from Glasgow, in partnership with the **Institute for Climate and Society (ICS)** and **Amazon Concertation**. CEBRI Trustees Hussein Kalout, Izabella Teixeira, Ilona Szabó and Marcos Jank and Senior Fellow Ana Toni attended the conference.

HAPPENING AT CEBRI

09

## Publications

CEBRI has produced 47 publications this year including articles, policy papers and reports, with a focus on the challenges facing Brazil's global insertion: multilateralism, the energy transition, the environmental crisis and sustainability, the digital transformation, the impacts of the Covid-19 pandemic, economic recovery, foreign policy and political realignment.

10

## Luiz Felipe Lampreia Lecture Hall and Daniel Klabin Conference Room

In 2022, CEBRI inaugurated the Luiz Felipe Lampreia Lecture Hall, dedicated to CEBRI's creator, as well as the Daniel Klabin Conference Room, named after the institution's founder and first chairman. The Luiz Felipe Lampreia Room had the support of the Konrad Adenauer Foundation (KAS) and contains a videoconference studio for face-to-face or hybrid meetings.

SUPPORT:  KONRAD  
ADENAUER  
STIFTUNG



# CEBRI IN THE WORLD

CEBRI has established partnerships with think tanks and other organizations in various parts of the world. In addition to participating in regional and global events, with joint initiatives and projects, CEBRI has created and strengthened strategic cooperations. The following map shows our international partners.



# GLOBAL RANKING OF THINK TANKS

**2<sup>nd</sup>** THINK TANK  
IN SOUTH AND  
CENTRAL AMERICA  
SINCE 2019

**41<sup>st</sup>** GLOBAL  
THINK TANK  
(EXCEPT USA)  
ABOUT 9000  
THINK TANKS

## REGIONAL LEADERSHIP

**#1**  
THINK TANK  
SINCE 2019

DEFENSE AND NATIONAL SECURITY

---

ENVIRONMENT

---

TRANSPARENCY AND  
GOOD GOVERNANCE

---

MORE INNOVATIVE PUBLIC POLICY  
IDEAS/PROPOSALS

**#2**  
THINK TANK  
SINCE 2020

EXCELLENCE IN RESEARCH  
PROGRAMS FOCUSED ON  
PUBLIC POLICY

---

INTERNATIONAL  
DEVELOPMENT POLICY

---

TRANSDISCIPLINARY RESEARCH

---

INTERNATIONAL ECONOMIC POLICY



### *2020 Global Go To Think Tank Index Report*

*Think Tanks and Civil Societies Program  
University of Pennsylvania*

# INTERNATIONAL PARTNERSHIPS

## MULTILATERAL



## UNITED STATES



## UNITED KINGDOM



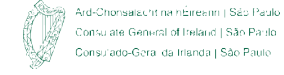
## GERMANY



## NETHERLANDS



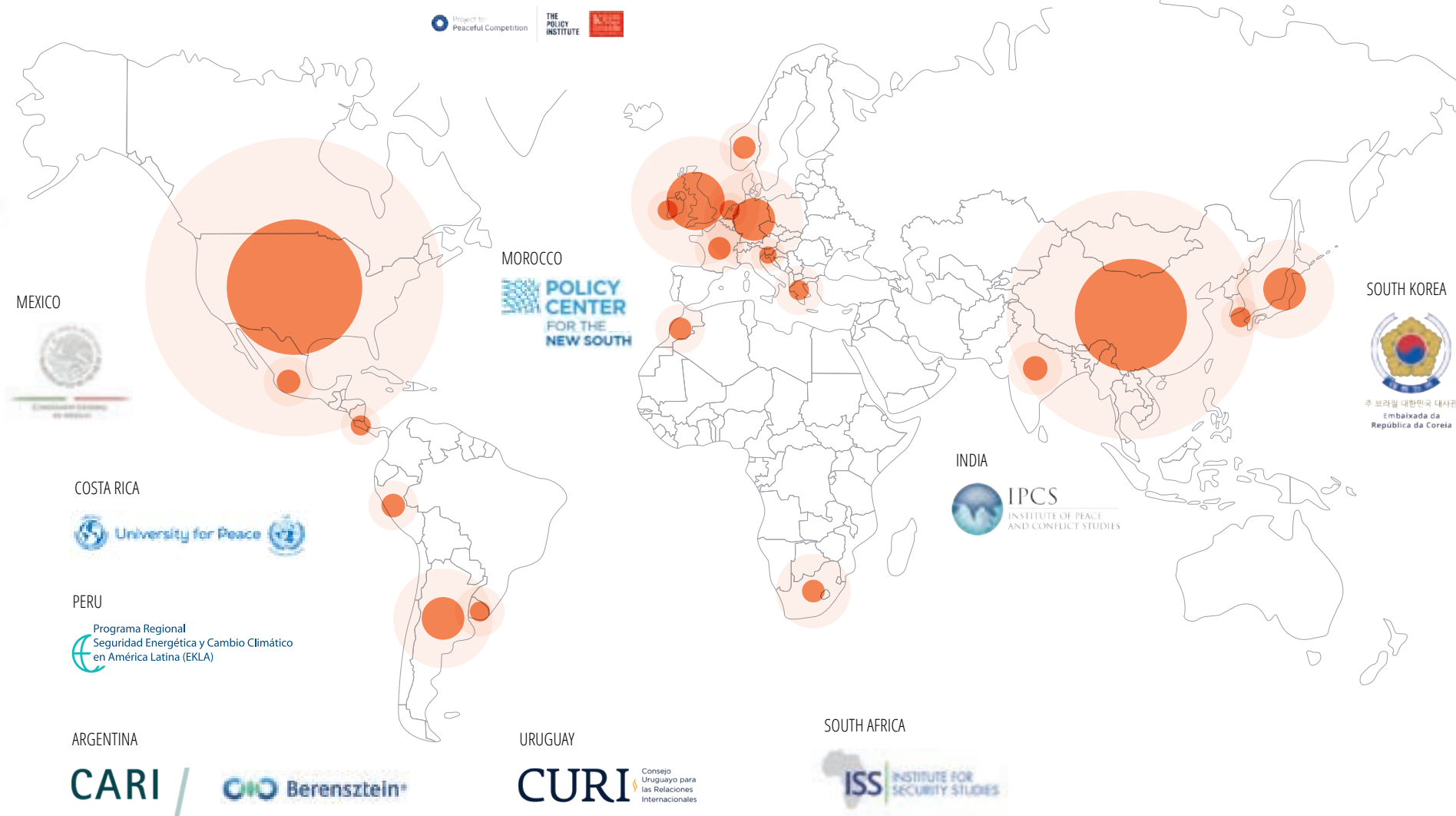
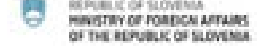
## IRELAND



## NORWAY



## SLOVENIA



MEXICO



COSTA RICA



PERU



ARGENTINA



MOROCCO



URUGUAY



SOUTH AFRICA



INDIA



SOUTH KOREA



CHINA



EMBASSY OF THE PEOPLE'S REPUBLIC OF CHINA IN BRAZIL

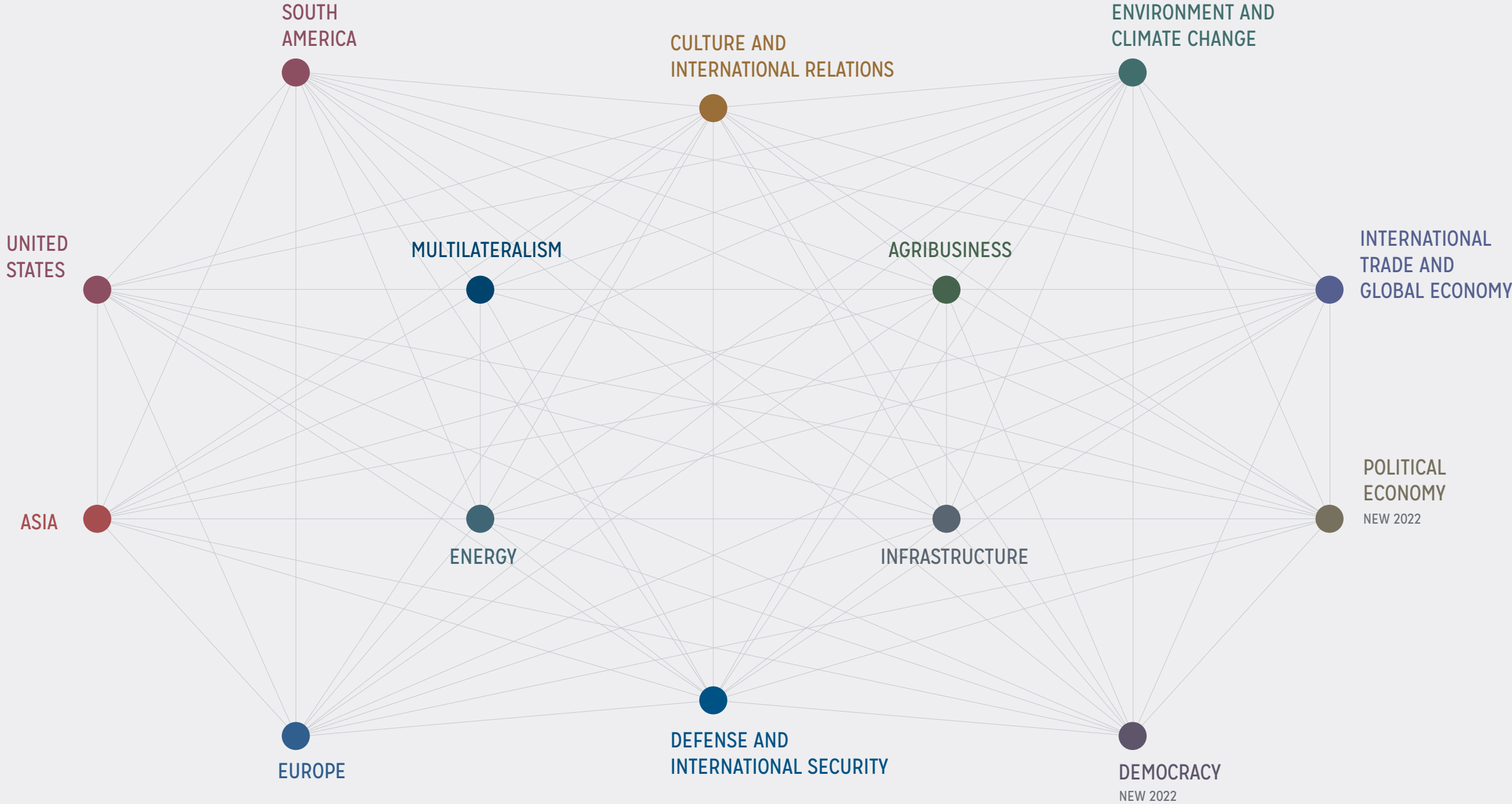


JAPAN



一般社団法人ラテンアメリカ協会 Japan Association of Latin America and the Caribbean

# THEMATIC PROGRAMS



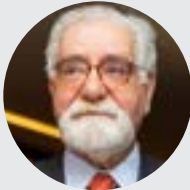
# SOUTH AMERICA PROGRAM



The South America Program addresses the relations between Brazil and its neighboring countries, the development of the South American continent, and its political, social, economic, and cultural connections with the world.

### PROGRAM EXPERTS

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**Celso Lafer**  
FOUNDER



**Hussein Kalout**  
MEMBER OF THE INTERNATIONAL  
ADVISORY BOARD

---

SENIOR RESEARCHERS:



**Daniela  
Campello**



**Dawisson  
Belém Lopes**



**Feliciano  
Guimarães**



**Fernanda  
Cimini**



**Guilherme  
Casarões**

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PARTNER



PROJECT  
**30 YEARS OF  
MERCOSUR**

The 30 Years of Mercosur project promoted three events about the history of the bloc, the current scenario, and the future perspectives of South American regional integration. The analyses focused on three essential moments in order to understand the evolution of political and economic relations among Mercosur countries and the region's current outlook.

## EVENTS



**Opening of the 30th Anniversary of Mercosur - The Challenges of South American Regional Integration**

Fernando Collor de Mello (Former Brazilian President (1990-1992)), José Pio Borges (CEBRI), Hussein Kalout (CEBRI and Harvard) and Ambassador Rubens Ricupero (CEBRI)

*Language: Portuguese*

▶  
WATCH

**Panel I | Historical Overview of South American Regional Integration**

José Botafogo (CEBRI), Sergio Abreu (ALADI, CURI and former Uruguayan Chancellor), Felix Peña (CEBRI and CARI), Rubén Melgarejo Lanzoni (Former Paraguayan Chancellor), Monica Hirst (Universidad Torquato di Tella) and Luciana Gama Muniz (CEBRI)

*Language: Portuguese*

▶  
WATCH

**Panel II | Current Perspectives on South American Regional Integration**

Aloysio Nunes (Former Brazilian Foreign Minister), Didier Opperti (Former Uruguayan Foreign Minister), Jorge Faurie (Former Argentine Foreign Minister), Eladio Loizaga (Former Paraguayan Foreign Minister), Hussein Kalout (CEBRI and Harvard) and Janaína Figueiredo (O Globo)

*Language: Portuguese*

▶  
WATCH

**Panel III | Future Challenges of South American Regional Integration**

Diego Guelar (CARI and Former Ambassador of Argentina to Brazil), Diego Abente Brun (Former Minister of Justice of Paraguay), Miriam Saraiva (UERJ), Sylvia Colombo (Folha de São Paulo), Rodolfo Novoa (Former Chancellor of Uruguay) and Hugo Bras (CEBRI)

*Language: Portuguese*

▶  
WATCH

PROJECT  
**ITAIPU BINATIONAL  
(ITAIPU BINACIONAL)**

**Closed-door Meeting**  
**The Revision of Annex C of the Itaipú Treaty: The Brazilian Perspective**

▶  
LEARN MORE

Held under the Chatham House rule format, the *Itaipu Binational* project promoted awareness about the risks of maintaining the current management and governance model of the Itaipú hydroelectric power plant. The high-level debates support the formulation of policies for a suitable agreement for Brazilian national interests.

## OTHER PROJECTS

### EVENTS

#### Brazil's Foreign Policy: Recent Developments

Mario Ojeda Revah (Sorbonne), Andrés Rozenal (Former Deputy Minister of Foreign Relations of Mexico), Ambassador Marcos Azambuja (CEBRI) and Hussein Kalout (CEBRI and Harvard)

*Language: Spanish*



#### The Ecuadorian Elections and their impact on South America

Cintia Quiliconi (FLACSO), Francisco Carrion (former Ecuadorian Foreign Minister), Hussein Kalout (CEBRI and Harvard), Osmar Chohfi (former Brazilian Ambassador to Ecuador), Dawisson Belém Lopes (CEBRI and UFMG) and Luciana Gama Muniz (CEBRI)

*Language: Spanish*



#### Managing the Pandemic in South America

Paulo Buss (Fiocruz), Ulysses Panisset (UFMG), Mario Rovere (Vice-Minister of Health of Argentina), Guillermo Sequera (Ministry of Health of Paraguay), Fernanda Cimini (CEBRI and UFMG), and Luciana Gama Muniz (CEBRI)

*Language: Portuguese*

#### The social and political crisis in Chile and Peru

Danilo Martuccelli (Sorbonne), Hussein Kalout (CEBRI and Harvard), Bernardo Sorj (Edelstein Center for Social Policy) and Sergio Fausto (FFHC)

Partnership: Fernando Henrique Cardoso Foundation (FFHC)

*Language: Portuguese*



#### Mexico's Challenges Amidst of the Covid-19 Crisis

Ana Covarrubias Velasco (Colegio de México), Fernanda Somuano Ventura (Colegio de México), Laurrie Ann Ximénez-Fyvie (UNAM), Feliciano Guimarães (CEBRI and FGV) and Luciana Gama Muniz (CEBRI)

*Language: Spanish*

#### Argentina-China Bilateral Relations: Argentine Perspectives

Fabian Calle (Berensztein), Roberto Russell (Fundación Vidanta), Diego Guelar (CARI and former Ambassador of Argentina to Brazil), Leandro Dario (Perfil Newspaper), Adriana Abdenur (Plataforma Cipó), Hussein Kalout (CEBRI and Harvard) and Carla Duarte (CEBRI)

*Language: Spanish*

#### Brazil against democracy: The dictatorship, the coup in Chile and the Cold War in South America

Roberto Simon (Author and Journalist), José Miguel Insulza (Senator in Chile), Monica Hirst (IESP-UERJ), Ambassador Rubens Ricupero (CEBRI), Hussein Kalout (CEBRI and Harvard) and Carla Duarte (CEBRI)

*Language: Portuguese*



### Book launch - Global Challenges: Brazilian views

Aziz Saliba (ILA and UFMG), Izabella Teixeira (CEBRI and IRP/UNEP), Dawisson Belém Lopes (CEBRI and UFMG), Hussein Kalout (CEBRI and Harvard) and Luciana Gama Muniz (CEBRI)

Language: Portuguese



### The elections in Chile and their impacts on South America

Cristóbal Rovira Kaltwasser (UDP), Juan Pablo Luna (PUC Chile), Sylvia Colombo (Folha de S. Paulo), Gelson Fonseca Junior (CEBRI) and Dawisson Belém Lopes (CEBRI and UFMG)

Language: Spanish



### The Peruvian Elections and their Impacts on South America

José Ugaz (PUCP), Eloy Espinoza Saldaña (University of Lima), Percy Medina (IDEA), Hussein Kalout (CEBRI and Harvard) and Luciana Gama Muniz (CEBRI)

Language: Spanish



### State of Exception and Authoritarian Risk in Ecuador

Angelica Abad (UCUENCA), Manuela Picq (Amherst College), Pablo Andrade (UASB), Daniela Campello (CEBRI and FGV) and Hussein Kalout (CEBRI and Harvard)

Language: Spanish



### The United States and Latin America: The Challenges of the Biden Administration

Abraham Lowenthal (USC), Daniela Campello (CEBRI and FGV), Gelson Fonseca Junior (CEBRI), Julia Dias Leite (CEBRI), and Feliciano de Sá Guimarães (CEBRI and USP)

In partnership with the United States Program



### Political instability and authoritarian risk in Central America

Cindy Poroj (USAC), Douglas Castro (AUN), Ernesto Paz (UNAH), Ruth Lopez (UCA El Salvador), Daniela Campello (CEBRI and FGV) and Hussein Kalout (CEBRI and Harvard)

Language: Spanish





# ASIA PROGRAM

**CEBRI** ACTIVITIES  
2021

The Program addresses Brazil's relationship with China and the role of Asia in the global order, focusing on themes such as multilateralism, trade, environment, geopolitics, technology, and innovation.

## PROGRAM EXPERTS



**Marcos Caramuru**  
MEMBER OF THE INTERNATIONAL  
ADVISORY BOARD



**Anna Jaguaribe**  
*(in memoriam)*  
TRUSTEE

### SENIOR FELLOWS:



**José Mario Antunes**



**Larissa Wachholz**



**Philip Yang**



**Tatiana Rosito**

### PARTNERS



PROJECT

**CHINA ANALYSIS GROUP**

PARTNERSHIP:



The China Analysis Group promotes meetings on central themes for understanding China's international insertion and its interactions with Brazil. In 2021, through seven meetings, topics on innovation policies, the Covid-19 pandemic, the Sino-American conflict, among others, were analyzed.

**EVENTS**



**XXII China Analysis Group Meeting | How China Approaches its Future in the World Order**

Niu Haibin (Shanghai Institutes for International Studies), Shan Huang (Caixin Media), Daniel Bell (Shandong University and Tsinghua University) and Ambassador Marcos Caramuru (CEBRI)



**XXIII China Analysis Group Meeting | Reforms and Opening of China's Financial System**

Yan Lan (Lazard), Karin Vasquez (Fundan University), Ambassador Marcos Caramuru (CEBRI) and Anna Jaguaribe (CEBRI)



**XXIV China Analysis Group Meeting | Directions of the Innovation Policy: Views from China and the United States**

Barry Naughton (UCSD), Fred Block (UC Davis), Adriano Proença (CEBRI and UFRJ) and Luciana Gama Muniz (CEBRI)



**XXV China Analysis Group Meeting | Post-Covid Cities: the ongoing spatial and technological reconfiguration in China and the world**

Carlo Ratti (MIT), Yung Ho Chang (PKU and MIT), Marianna Albuquerque (CEBRI) and Philip Yang (CEBRI and URBEM)



**XXVI China Analysis Group Meeting | The Chinese Political System**

Daniel Bell (SDU), Xiaoyu Pu (UNR), Leonardo Burlamaqui (CEBRI and UERJ), Philip Yang (CEBRI and URBEM) and Marcos Caramuru (CEBRI)





**XXVII China Analysis Group Meeting | A New Age in Chinese Politics: Reflections on the 6th Plenum**

Xu Meiyong (China Policy), Chi Him Lee (China Policy), David Kelly (China Policy), Malcolm Black (China Policy), Larissa Wachholz (CEBRI and MAPA) and Marcos Caramuru (CEBRI)

WATCH



**Book launch: “Has China Won? The Chinese Challenge to American Supremacy”, by Kishore Mahbubani**

Kishore Mahbubani (NUS), Cecilia Machado (BOCOM BBM and FGV), Ricardo Miotto (Intrinseca), Tatiana Rosito (CEBRI and NDB) and Julia Dias Leite (CEBRI)

WATCH

**PUBLICATIONS**



**XXII China Analysis Group Meeting  
How China Regards its Future in the World**

ACCESS



**XXV China Analysis Group Meeting  
The post-Covid city: the Ongoing Spatial and Technological Reconfiguration in China and the World**

ACCESS



**XXIII China Analysis Group Meeting  
Reforms and Opening of China's Financial System**

ACCESS



**XXVI China Analysis Group Meeting  
The Chinese Political System**

ACCESS



XXIV China Analysis Group Meeting

### Directions of Innovation Policy: Contrasting Views of China and the US

**ACCESS**



XXVII China Analysis Group Meeting

### A New Age in Chinese Politics: Reflections on the 6th Plenum

**ACCESS**



Special China Analysis Group Meeting

### Has China Won? The Chinese Challenge to American Supremacy

**ACCESS**

## PROJECT

# FOREIGN POLICY AND MULTILATERALISM: VISIONS FROM CHINA

PARTNERSHIP:



The webinar had the participation of Chinese and Brazilian speakers, who addressed the main issues on foreign policy and China's views on multilateralism. The debate was consolidated into a report, available on the [Program's webpage at cebri.org](http://Program's webpage at cebri.org).



## Multilateralism and a Shared Global Future: Visions from China

Yang Wanming (China's Ambassador to Brazil), Paulo Estivallet de Mesquita (Brazil's Ambassador to China), Paulino Franco de Carvalho Neto (MRE), Song Junying (CIIS), Xu Bu (CIIS), Liu Qing (CIIS), José Pio Borges (CEBRI) and Marcos Caramuru (CEBRI)

Language: Portuguese

**WATCH**



## PUBLICATION

### Multilateralism and Shared Global Future: Visions from China

Portuguese only

**ACCESS**

## PROJECT

# INVESTMENT AND BUSINESS COOPERATION IN CHINA

PARTNERSHIP:



The project proposed an analysis of the internationalization planning of companies in relation to the Chinese market, the main challenges and opportunities in key sectors of the global economy; energy and infrastructure, agriculture, and technology and innovation.

## EVENTS



### Investments and Business Cooperation in China: Energy and Infrastructure

Ambassador Marcos Caramuru (CEBRI), Ronaldo Veirano (Veirano Advogados and CEBRI), Sergio Espescht (Eastward Consulting), Vivian Zhang (Fangda Partners), André Clark (CEBRI and Siemens Energy) and Guanzhe Cao (Duisburger Hafen AG)

▶  
WATCH

### Technology, Agricultural Development and Relations with China

Malu Nachreiner (Bayer), Luiz Eduardo Vidal Rodrigues (DeHeng Law Offices), Pedro Valente (AMAGGI Agro), Tiago Fontes (Huawei Brasil), Marcos Ludwig (Veirano Advogados) and Marcos Caramuru (CEBRI)

Language: Portuguese

▶  
WATCH

### Digital Technology and China's New Regulatory Framework

Bonnie Chan Woo (Complex China), Cao Yu (Haiwen and Partners), In-Hsieh (Chinnovation), Ricardo Geromel (3G Radar), Luiz Augusto de Castro Neves (CEBRI and CEBC), Marcos Ludwig (Veirano Advogados) and Marcos Caramuru (CEBRI)

▶  
WATCH

### Doing Business in China: Investment Environment and Corporate Strategy

Claire Liu (Zhong Lun Lawyers), John Russell (Sandpiper North Head China), Luiz Augusto de Castro Neves (CEBRI), Marcos Caramuru (CEBRI), Robert Kuhn (Strategist), Ronaldo Veirano (CEBRI and Veirano)

▶  
WATCH

## PUBLICATION



### Investments and Business Cooperation in China

ACCESS

## PROJECT

# PERSPECTIVES FOR SINO-BRAZILIAN COOPERATION

PARTNERSHIP:



The objective of the project in partnership with the Embassy of China in the year 2021 was to deepen the discussion and knowledge of strategic issues in Chinese foreign policy, exploring complementarities for the promotion of Sino-Brazilian bilateral cooperation.

## EVENTS



### China's governance and Sino-Brazilian cooperation in the new global order

Ambassador Yang Wanming (China's Ambassador to Brazil), Ambassador Xu Bu (CIIS), Sarquis José Buainain Sarquis (MRE), Ambassador Sergio Amaral (CEBRI), Ambassador Marcos Caramuru (CEBRI), Victor do Prado (CEBRI and WTO), Hussein Kalout (CEBRI and Harvard) and José Pio Borges (CEBRI)

*Language: Portuguese*

▶  
WATCH

### China's 14th Five-Year Plan: Challenges and Opportunities

Ye Fujing (NDRC), Zhang Qi (Beijing Normal University), Jin Hongjun (Minister of the Chinese Embassy in Brazil), Renato Baumann (IPEA), Claudia Trevisan (CEBC) and Ambassador Marcos Caramuru (CEBRI)

*Language: Portuguese*

▶  
WATCH

### Low Carbon Economy: Perspectives of the 14th Five-Year Plan and Sino-Brazilian Cooperation

Rogério Studart (CEBRI and WRI), Suzana Kahn (UFRJ), Li Dawei (AMR), Chai Qimin (NCSC) and Ambassador Marcos Caramuru (CEBRI)

*Language: Portuguese*

▶  
WATCH

### Cinema and Culture: Brazil-China Relations

Qi Shuyu (Chinese Academy of Governance), Suo Yabin (China Communication University), Cecília Mello (USP), Roberto Berliner (Film Director and Producer), Ambassador Marcos Caramuru (CEBRI), Shu Jianping (China Embassy) and Marcelo Azevedo (former Brazilian Embassy in China)

*In partnership with the Culture and International Relations Program.*

*Language: Portuguese*

▶  
WATCH

## PUBLICATION



### China's 14th Five-Year Plan: Perspectives for Sino-Brazilian Cooperation

*Portuguese only*

ACCESS ≡

## PROJECT

# CEBRI-CEBC SERIES OF EVENTS

PARTNERSHIP:



CEBRI, in partnership with the CEBC, organized a series of three meetings on China's New Era of Growth, Sustainability and Innovation, and the Chinese Growth Model.



### China's plans for a new era of growth

Arthur Kroeber (Gavekal), Luiz Augusto de Castro Neves (CEBC), Julia Dias Leite (CEBRI) and Tatiana Prazeres (University of International Business and Economics)

Language: Portuguese

WATCH

### The Evergrande crisis and the new Chinese growth model

Fabiana D'Atri (Bradesco), Sergio Quadros (Unisinos), Claudia Trevisan (CEBC), Luiz Augusto de Castro Neves (CEBRI and CEBC) and Marcos Caramuru (CEBRI)

Language: Portuguese

WATCH

### Sustainability and innovation on China's roadmap for 2021-2025

Shan Guo (Plenum), Cecília Machado (Bocom BBM Bank) and Cláudia Trevisan (CEBC)

WATCH

## OTHER EVENTS



### Prospects for US-Japan-Brazil Cooperation in a Shifting International Political Environment

The project, in partnership with the Inter-American Dialogue and the Japan Association of Latin America and the Caribbean (JALAC), also included three closed-door meetings with CEBRI's network of Trustees, Fellows and members.

Teiji Hayashi (MOFA/Japan), Márcia Donner Abreu (MRE/Brazil), Julie Chung (US State Department), Tatiana Prazeres (University of International Business and Economics), Keisuke Nakamura (IDB), Michael Shifter (IAD), Satoru Satoh (JALAC) and Ambassador André Corrêa do Lago (CEBRI)

WATCH

### China: Reflections on the Entrepreneurial State and Socialism

Leonardo Burlamaqui (CEBRI and UERJ), Lavínia Barros de Castro (BNDES and IBMEC), Venilton Tadini (ABDIB), André Lara Resende (CEBRI) and José Pio Borges (CEBRI)

Language: Portuguese

WATCH

### Closed-door Meeting

#### Between CEBRI and the Embassy of the Republic of Korea

Marcos Caramuru (CEBRI), Izabella Teixeira (CEBRI), Gelson Fonseca Junior (CEBRI), Philip Yang (CEBRI) and Korean Embassy representatives

LEARN MORE



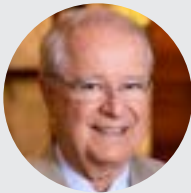
# UNITED STATES PROGRAM

**CEBRI** ACTIVITIES  
2021

The Program addresses the role of the US in the global order and its relationship with Brazil, focusing on the diplomatic agendas of cooperation in the economic, environmental, technological, agricultural, security, and defense fields.

## PROGRAM EXPERTS

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**Sergio Amaral**  
TRUSTEE



**Henrique Rzezinski**  
TRUSTEE



**Fernanda Magnotta**  
SENIOR FELLOW

## PARTNERS

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**AMCHAM**



## EVENTS



### The post-Trump world: challenges and opportunities for the Biden administration's foreign policy

Ambassador Sergio Amaral (CEBRI), Christopher Garman (Eurasia Group), Fernanda Magnotta (CEBRI and FAAP) and Carla Duarte (CEBRI)

Language: Portuguese

▶  
WATCH



### 100 days of the Biden Administration: a review

Ambassador Sergio Amaral (CEBRI), Raquel Krähenbühl (GloboNews), Beatriz Bulla (Estadão), Fernanda Magnotta (CEBRI) and Julia Dias Leite (CEBRI)

Language: Portuguese

▶  
WATCH

### Biden administration: a new vision for the relationship between the US and China?

Ambassador Sergio Amaral (CEBRI), Demetrio Magnoli (CEBRI) and GloboNews) and Carla Duarte (CEBRI)

Language: Portuguese

▶  
WATCH

## PUBLICATION



### A Foreign Policy Review of the Trump Era

Portuguese only

ACCESS ≡

# EUROPE PROGRAM

**CEBRI** ACTIVITIES  
2021

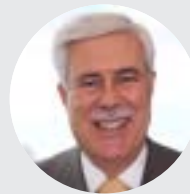
The Europe Program aims to broaden reflection and debate on the dimensions of interest and research on Europe that impact Brazil's international relations, foreign policy, and public policies.

## PROGRAM EXPERTS

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**Demétrio Magnoli**  
TRUSTEE



**Ronaldo Veirano**  
TRUSTEE



**Ana Paula Tostes**  
SENIOR FELLOW

PARTNER

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## EVENTS



### Brexit impacting the Brazil-UK bilateral relations

Ambassador Peter Wilson (UK Ambassador to Brazil), Andrew Hurrell (University of Oxford), Rubens Barbosa (IRICE), Ronaldo Veirano (CEBRI and Veirano Advogados), Ana Paula Tostes (CEBRI and UERJ) and Carla Duarte (CEBRI)

▶  
WATCH



### Brazil-France: permanent and strategic relationship

Gil Maranhão (ENGIE), Hubert Guarino (Ker4life), Patrick Sabatier (L'Oréal Brasil and CCIFB), Ana Paula Tostes (CEBRI and UERJ) and Ronaldo Veirano (CEBRI and Veirano Advogados)

Language: Portuguese

▶  
WATCH

## PUBLICATIONS



Digital Transformation and Data Protection: The EU General Data Protection Regulation (GDPR) and the Brazilian General Personal Data Protection Law (LGPD)

ACCESS



The EU in the pandemic and post-pandemic contexts: Portuguese Presidency of the council and future scenarios for Europe

Portuguese only

ACCESS

# AGRIBUSINESS PROGRAM

The Program addresses Brazilian agribusiness in the global context, focusing on topics such as food safety, sustainability, production chains, agro-industrial systems, and agricultural and trade policies.

## PROGRAM EXPERTS

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**Luiz Fernando Furlan**  
TRUSTEE EMERITUS



**Marcos Jank**  
MEMBER OF THE INTERNATIONAL  
ADVISORY BOARD

## PARTNERS

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PROJECT  
**GLOBAL AGRO  
DEBATE SERIES**

PARTNERSHIP:

**Insp**er

Since 2020, CEBRI has partnered with Insp<sup>er</sup> Agro Global, a center for global agribusiness studies launched by Insp<sup>er</sup> in August 2019, to promote webinars, meetings, and reference publications. The goal is to analyze the major vectors of transformation and the dynamics of Brazil's insertion in global agribusiness.

## EVENTS



### Railroads and agribusiness

Claudio Frischtak (CEBRI and Inter.B), Juliano Assunção (PUC-RJ and CPI), Luiz Antonio Pagot, Marcos Jank (CEBRI and Insp<sup>er</sup> Agro Global) and Julia Dias Leite (CEBRI)

*Language: Portuguese*

▶  
WATCH

### Foreigners buying land: threat or opportunity?

André Pessôa (Agroconsult), Bartolomeu Braz Pereira (Aprosoja Brasil), Renato Buranello (IBDA), Jerônimo Goergen (Federal Deputy/RS), Julia Dias Leite (CEBRI) and Marcos Jank (CEBRI and Insp<sup>er</sup> Agro Global)

*Language: Portuguese*

▶  
WATCH

### The Farmer's Mind in the Digital Age McKinsey Study 2021

Marcos Lisboa (Insp<sup>er</sup>), Marcos Jank (CEBRI and Insp<sup>er</sup> Agro Global), Nelson Ferreira (McKinsey), Malu Nachreiner (Bayer), Pedro Fernandes (Itaú-BBA), Lutz Goedde (McKinsey) and Julia Dias Leite (CEBRI)

*Language: Portuguese*

▶  
WATCH

### The future of pastures and the revolution of crop-livestock-forest integration

Mariane Crespolini (MAPA), Marize Porto (Fazenda Santa Brígida), Christian Pereira (Mosaic Fertilizers), Renato Rodrigues (Embrapa and ILPF Network), Julia Dias Leite (CEBRI) and Marcos Jank (CEBRI and Insp<sup>er</sup> Agro Global)

*Language: Portuguese*

▶  
WATCH

### Food Losses and Food Waste in Brazil and the World

Ana Barros (SESC), Marcio Milan (ABRAS), Murillo Freire Junior (EMBRAPA), Walter Belik (IFZ), Carla Duarte (CEBRI) and Marcos Jank (CEBRI and Insp<sup>er</sup> Agro Global)

*Language: Portuguese*

▶  
WATCH



### Plant protection products: Myths and Facts

Christian Lohbauer (CropLife Brasil), Flavio A. D. Zambone (IBtoX), Luiz Cláudio Meirelles (FIOCRUZ), Rodrigo R. Soares (Insp<sup>er</sup>), Julia Dias Leite (CEBRI) and Marcos Jank (CEBRI and Insp<sup>er</sup> Agro Global)

*Language: Portuguese*

▶  
WATCH

## Agriculture, deforestation and the Forest Code

Julia Dias Leite (CEBRI), Marcos Jank (CEBRI and Insper Agro Global), Pedro de Camargo Neto (Ex-SRB), Joana Chiavari (CPI), Rodrigo C. A. Lima (Agroicone) and Mauren Lazzaretti (Mato Grosso Secretary of Environment)

Language: Portuguese



## Potential impacts of COP 26 on Brazilian agribusiness

Ana Toni (CEBRI and ICS), André Meloni Nassar (ABIOVE), Fernando Camargo (MAPA), Marcello Brito (ABAG), Julia Dias Leite (CEBRI) and Marcos Jank (CEBRI and Insper Agro Global)

Language: Portuguese



## Brazilian agribusiness from a Chinese perspective

Amy Chan (Fiagril and Belagricola), Rogério Moraes (JBS), Ambassador Marcos Caramuru (CEBRI), Larissa Wachholz (CEBRI), Marcos Jank (CEBRI and Insper Agro Global) and Julia Dias Leite (CEBRI)

Language: Portuguese



## Perspectives and challenges for Brazilian agribusiness in 2022

Eduardo Bastos (Bayer Crop Science), Eduardo Monteiro (Mosaic Fertilizantes), Paulo Sousa (Cargill), Pedro Fernandes (Itáú BBA), Pedro Palma (Rumo Logística), Julia Dias Leite (CEBRI) and Marcos Jank (CEBRI and Insper Agro Global)

Language: Portuguese



## Book Launch: "Brazil in Global Agribusiness: Reflections on the Insertion of Brazilian Agribusiness in the Main Macroeconomies of the Planet"

Márcia Loureiro (FUNAG), José Alfredo Graça Lima (CEBRI), Alexandre Peña Ghisleni (MRE), Márcio Rodrigues (APEX), Julia Dias Leite (CEBRI), Marcos Lisboa (Insper) and Marcos Jank (CEBRI and Insper Agro Global)

Language: Portuguese



## PUBLICATIONS



**Decoupling Soy and Beef from Illegal Amazon Deforestation: Brazilian Private Sector Initiatives**

**ACCESS**



**Book: Brazil in Global Agribusiness: Reflections on the Insertion of Brazilian Agribusiness in the Main Macroregions of the Planet**

Publication: Insper and Funag  
Support: CEBRI

Portuguese only

**ACCESS**



**Book Review: Brazil in Global Agribusiness Latin America Chapter**

Portuguese only

**ACCESS**



**Book Review: Brazil in Global Agribusiness Middle East and North Africa Chapter**

Portuguese only

**ACCESS**



**Book Review: Brazil in Global Agribusiness US and Canada Chapter**

Portuguese only

**ACCESS**



**Book Review: Brazil in Global Agribusiness Sub-Saharan Africa Chapter**

Portuguese only

**ACCESS**



Book Review: Brazil  
in Global Agribusiness  
**Southeast Asia  
Chapter**

*Portuguese only*

**ACCESS** 



Book Review: Brazil  
in Global Agribusiness  
**European Union  
Chapter**

*Portuguese only*

**ACCESS** 



Book Review: Brazil  
in Global Agribusiness  
**South Asia Chapter**

*Portuguese only*

**ACCESS** 



Book Review: Brazil  
in Global Agribusiness  
**China Chapter**

*Portuguese only*

**ACCESS** 



Book Review: Brazil  
in Global Agribusiness  
**Russia Chapter**

*Portuguese only*

**ACCESS** 

PROJECT

# AGRONEGÓCIO BRASILEIRO E O MUNDO PÓS-COVID-19

PARTNERSHIP:



The project promoted discussions among the main stakeholders of Brazilian agribusiness seeking to deepen knowledge and demystify assumptions about some of the sector's main themes: sustainability, efficiency, competitiveness, and Sino-Brazilian relations.

## EVENTS



### Perspectives of the Brazil-China strategic partnership in agribusiness

Paulo Estivallet de Mesquita (Ambassador of Brazil in China), Shao Yingjun (Chinese Embassy in Brazil), Luiz Tavares (BRF), Tatiana Prazeres (UIBE), Luiz Augusto de Castro Neves (CEBRI and CEBC), Grazielle Parenti (BRF) and Claudia Trevisan (CEBC)

Language: Portuguese



### What to expect from Brazil-China trade in the next 15 years

Tatiana Prazeres (University of International Business and Economics), Ambassador Sarquis José Buainain Sarquis (MRE), Larissa Wachholz (CEBRI and MAPA), Constanza Negri (CNI), Cláudia Trevisan (CEBC), Luiz Tavares (BRF), Pepe Zhang (Atlantic Council) and Ambassador Luiz Augusto de Castro Neves (CEBRI and CEBC)

Language: Portuguese



### Sustainability and Brazilian Agribusiness: myths and opportunities

Daniela Lerda (CEBRI and CLUA), Grazielle Parenti (BRF), Ignacio Gavilan (CGF), Roberto Rodrigues (Former Minister of Agriculture, Livestock and Supply), Ligia Dutra (CNA), Luiz Fernando Furlan (CEBRI) and Luciana Gama Muniz (CEBRI)

Language: Portuguese



# INTERNATIONAL TRADE AND GLOBAL ECONOMY PROGRAM



The Program addresses Brazil's foreign trade policy, focusing on issues related to the WTO, the OECD, e-commerce, digital economy, and the role of Mercosur, G20, and BRICS in the world order.

## PROGRAM EXPERTS



**José Alfredo Graça Lima**  
VICE-CHAIRMAN OF THE BOARD  
OF TRUSTEES



**Victor do Prado**  
SENIOR FELLOW

## EVENTS

### The OECD and Brazil: trends and perspectives

Sarquis José Buainain Sarquis (MRE), Marion Jansen (OECD), Carlos Braga (Fundação Dom Cabral), Andreas Schaal (OECD), Carlos Cozende (OIE), José Pio Borges (CEBRI), José Alfredo Graça Lima (CEBRI) and Victor do Prado (CEBRI and WTO)



**Closed-door Meeting**  
1st Meeting with Lucas Ferraz, Secretary of Foreign Trade of the Ministry of Economy

**Closed-door Meeting**  
G20 and international trade: trendsetter or more of the same?

**Closed-door Meeting**  
2nd Meeting with Lucas Ferraz, Secretary of Foreign Trade of the Ministry of Economy

LEARN MORE

# CULTURE AND INTERNATIONAL RELATIONS PROGRAM

**CEBRI** ACTIVITIES  
2021



The Program addresses cultural manifestations, with a focus on culture, diplomacy, and soft power, and the role of culture in the international insertion and formation of Brazil's identity.

### PROGRAM EXPERTS



**Marcos Azambuja**  
TRUSTEE EMERITUS



**Evangelina Seiler**  
SENIOR FELLOW

PARTNER



### EVENTS



#### Japan's cultural diplomacy

Yasushi Watanabe (Keio University), André Corrêa do Lago (CEBRI), Marcos Azambuja (CEBRI) and Evangelina Seiler (CEBRI)



#### Freedom: resistance and hope

Rosiska Darcy (journalist and writer), Bianca Comparato (actress and film director), Izabella Teixeira (CEBRI and IRP/UNEP), Evangelina Seiler (CEBRI) and Luciana Gama Muniz (CEBRI)

Language: Portuguese





### A country called favela: culture and soft power in Brazil

Fabio Eon (UNESCO), Preto Zezé (CUFA), Renato Meirelles (Locomotiva Institute), Marcos Azambuja (CEBRI), Evangelina Seiler (CEBRI) and Marianna Albuquerque (CEBRI)

Language: Portuguese

WATCH



### Waste Land: Art, Sustainability and Social Inclusion

Vik Muniz, Ambassador André Corrêa do Lago (CEBRI and Brazilian Ambassador to India), Izabella Teixeira (CEBRI and IRP/UNEP), Ambassador Marcos Azambuja (CEBRI), Evangelina Seiler (CEBRI) and Julia Dias Leite (CEBRI)

In partnership with the Environment and Climate Change Program

Language: Portuguese

WATCH



### Art in Architecture and Architecture in Art

Agnaldo Farias (FAAUSP), Daniel Senise (Visual Artist), Laercio Redondo (Visual Artist), Ambassador Marcos Azambuja (CEBRI), Evangelina Seiler (CEBRI) and Marianna Albuquerque (CEBRI)

Language: Portuguese

WATCH



### Brazilian Culture in Crisis

Ayres Britto (jurist, writer, poet), Zélia Duncan (Singer and Cultural Producer), Claudio Lins de Vasconcelos (PUC-Rio), Marcos Azambuja (CEBRI) and Evangelina Seiler (CEBRI)

Language: Portuguese

WATCH

# DEFENSE AND INTERNATIONAL SECURITY PROGRAM

The Program addresses international security, with a focus on new threats and forms of warfare, Brazilian defense policy and strategy, the Amazon issue, the South Atlantic, and cyber security.

### PROGRAM EXPERTS

---



**André Clark**  
TRUSTEE



**Paulo Sergio  
Melo de Carvalho**  
SENIOR FELLOW



**Ronaldo Carmona**  
SENIOR FELLOW

### PARTNERS

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PROJECT

# FORTE DE COPACABANA INTERNATIONAL SECURITY CONFERENCE

PARTNERSHIP:



DELEGATION OF THE  
EUROPEAN UNION TO BRAZIL

Since 2004, CEBRI, the Konrad Adenauer Foundation (KAS) and the European Union Delegation to Brazil have held the Forte de Copacabana International Security Conference in September. As the main forum on the subject in Latin America, the Forte de Copacabana brings together government officials, members of the Armed Forces, politicians, academics, businesspeople, private sector executives, and representatives of civil society from South American and European countries to debate issues related to international security and defense.



The XVIII Forte de Copacabana International Security Conference took place on September 16th and 17th and had a registered audience of **4000 people** and **45 countries**, in a hybrid event, broadcasted live from Rio de Janeiro.

## PUBLICATION



Does No War Mean Peace? | International Security Strategies in a New Geopolitical World Order

ACCESS

## PROJECT

# CYBERATTACKS AND DATA BREACHES

PARTNERSHIP:



The Cybersecurity Analysis Group (Cyber Group) is developed within the International Security Program with the objective of engaging the public and private sectors, academia, and civil society in a plural debate about cybersecurity through the production of specialized publications, content curatorship, and promotion of events and other activities on the subject.

## EVENTS

### Cyberattacks and data breaches: what to do to protect personal and organizational data?

João Marinonio Enke Carneiro (COMDCIBER), Laura Fernandes Carrijo (Siemens Energy Brasil), Patrícia Peck (OAB/SP), Paulo Sergio Melo de Carvalho (CEBRI) and André Clark (CEBRI and Siemens Energy Brasil)

Language: Portuguese

WATCH



### Closed-door Meeting Managing Cybersecurity in the Energy Sector

LEARN MORE

## OTHER EVENTS

### Closed-door Meeting GIBSA - Impacts of the Covid-19 pandemic on national and multilateral governance

LEARN MORE



# ENERGY PROGRAM



The Program addresses the future of global energy and seeks solutions for the creation of a competitive and attractive investment environment for Brazil.

**PROGRAM EXPERTS**



**Jorge Camargo**  
VICE-CHAIRMAN OF THE  
BOARD OF TRUSTEES



**Rafaella Guedes**  
SENIOR FELLOW



**Gregório Araújo**  
SENIOR RESEARCHER

**PARTNERS**



## PROJECT ENERGY TRANSITION PROGRAM



In 2021, CEBRI, in partnership with the Inter-American Development Bank (IDB) and the Energy Research Office (EPE), launched the Energy Transition Program, one of the most innovative initiatives in Brazil on the subject. The objective is to present scenarios and policy proposals, aiming at the goal of national carbon neutrality by 2050. A first diagnosis on the trends and uncertainties of the transition was launched in December 2021, and the scenarios and recommendations will be presented at the end of the first half of 2022.

## EVENTS

### The Geopolitics of energy in the post-Covid world

Jorge Camargo (CEBRI), Carlos Pascual (IHS Markit), Thiago Barral (EPE), Morgan Doyle (IDB), Rafaela Guedes (CEBRI and Petrobras) and Clarissa Lins (CEBRI and Catavento)



### The Future of Brazilian Industry

Joaquim Levy (Safra Bank), Carla Primavera (BNDES), Rafaela Guedes (CEBRI and Petrobras) and José Pio Borges (CEBRI)

Language: Portuguese



### The role of cities: growing demands vs. sustainability

Ilan Cuperstein (C40), Carmen Araújo (ICCT), Marcel Martin (iCS), Cristiano Façanha (CALSTART), Rafaela Guedes (CEBRI and Petrobras), Gregório Araújo (CEBRI and Petrobras) and Carla Duarte (CEBRI)

Language: Portuguese





## The Electric Sector and the Energy Transition

Luiz Barroso (PSR), Daniel Lopes (Hytron), Solange Ribeiro (Neoenergia), Jorge Camargo (CEBRI), Gregório Araújo (CEBRI and Petrobras) and Rafaela Guedes (CEBRI and Petrobras)

Language: Portuguese



## Launching of the Whitepaper on the 1st cycle of the Energy Transition Program: “Trends and Uncertainties of the Energy Transition in Brazil”

Jorge Camargo (CEBRI), Giovanni Machado (EPE), Thiago Barral (EPE), Morgan Doyle (IDB) and Rafaela Guedes (CEBRI and Petrobras)

Language: Portuguese



## Closed Ideation Workshops 2nd cycle of the Energy Transition Program

Topic 1: Role of the oil and gas sector in the energy transition

Topic 2: Electrification, digitalization and decentralization

Topic 3: The mix between fleet electrification and biofuels

Topic 4: New technologies and the changes in the profile of the Brazilian electric matrix

## The challenges of the difficult-to-decarbonize segments

Roberto Schaeffer (PPE/COPPE/UFRJ), Claudia Sender (Embraer and Gerdau), Pedro Scorza (GOL), Clarissa Lins (CEBRI and Catavento), Rafaela Guedes (CEBRI and Petrobras) and Gregório Araújo (CEBRI and Petrobras)

Language: Portuguese



## Post-Pandemic Energy Transition and Economic Recovery

Mechthild Wörsdörfer (IEA), Roberto Bocca (World Economic Forum), Rafaela Guedes (CEBRI and Petrobras) and Jorge Camargo (CEBRI)



## The role of Bioenergy and the Oil and Gas Industry in the energy transition

Cristina Pinho (IBP), Evandro Gussi (UNICA), Luiz Horta (UNIFEI), José Luiz Alquéres (CEBRI), Gregório Araújo (CEBRI and Petrobras) and Rafaela Guedes (CEBRI and Petrobras)

Language: Portuguese



# PUBLICATIONS



## Geopolitics of energy in the post-Covid world

Portuguese only

**ACCESS**



## The Electricity Sector and Energy Transition

Portuguese only

**ACCESS**



## The Future of Brazilian Industry

Portuguese only

**ACCESS**



## The Role of the Bioenergy and of the Oil & Gas Industry in the Energy Transition

Portuguese only

**ACCESS**



## Post-Pandemic Energy Transition and Economic Recovery

Portuguese only

**ACCESS**



## The Challenges of Difficult-to-Decarbonize Segments

Portuguese only

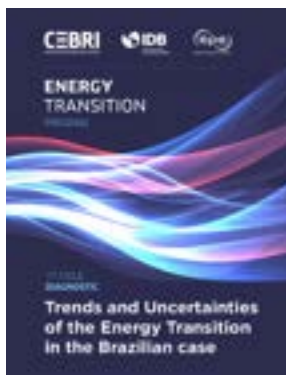
**ACCESS**



## The Role of Cities: Growing Demands vs. Sustainability

Portuguese only

**ACCESS**



## Whitepaper Trends and Uncertainties of the Energy Transition in the Brazilian case

**ACCESS**

PROJECT

# DEVELOPING OFFSHORE WIND POWER IN BRAZIL

PARTNERSHIP:



Kingdom of the Netherlands

The project addressed the challenges and actions to accelerate the development of the wind energy potential in Brazil, highlighting what the Netherlands has to offer for the development of the Brazilian offshore wind market: regulatory experience; knowledge; suppliers/technology.

## EVENT



### Developing offshore wind energy in Brazil

Ruud de Bruijne (Dutch Ministry of Economic Affairs), André Araujo (Shell Brasil), Elbia Gannoum (ABEEólica), Gustavo Pires da Ponte (EPE), Veronica Rezende Coelho (Equinor Brasil), Niels Veenis (Dutch Consulate General/RJ), Jorge Camargo (CEBRI), Winston Fritsch (CEBRI) and Rafaela Guedes (CEBRI and Petrobras) and André Bello (Petrobras)

▶ WATCH

## PUBLICATION



### Offshore Wind Energy Development in Brazil

ACCESS ≡

## PROJECT

# HYDROGEN AND ENERGY TRANSITION

PARTNERSHIP:



Consulado Geral da Noruega  
Rio de Janeiro

CEBRI, in partnership with the Norwegian Consulate, has carried out a debate and published a report about the perspectives, technological challenges and economic viability of hydrogen production projects. The objective was to identify alternative national strategies (and their risks) for the advance of a hydrogen economy and potential advantages for Brazil as a relevant actor in this scenario.

## EVENT



### Hydrogen and Energy Transition: opportunities for Brazil

Marianne Fosland (Norwegian Consul General in Rio de Janeiro), Jørg Aarnes (DNV), Tom Skoczylas (Hydrogen), Daniel Lopes (Hytron), Giovanni Machado (EPE), Marcus Silva (Air Products), Winston Fritsch (CEBRI) and Rafaela Guedes (CEBRI and Petrobras)

WATCH

## PUBLICATION



### Hydrogen and Energy Transition: Opportunities for Brazil

To be released in 2022

# INFRASTRUCTURE PROGRAM

**CEBRI** ACTIVITIES  
2021

The Program addresses the sector's global macro trends, focusing on public policies, sustainability, urbanization, innovation, regulation, and smart cities.

## PROGRAM EXPERTS



**André Clark**  
TRUSTEE



**Cláudio Frischtak**  
TRUSTEE



**Ricardo Ramos**  
SENIOR FELLOW

## PARTNERS



## EVENTS

**Closed-door Meeting**  
**The CEDAE-RJ concession auction and its implications for Brazilian sanitation**

LEARN MORE



**Closed-door Meeting**  
**Universalization of basic sanitation: How to promote investments in the sector?**

LEARN MORE

**Closed-door Meeting**  
**Perspectives and challenges for the implementation of 5G in Brazil**

LEARN MORE

An aerial photograph of a lush green mangrove forest. A dark, winding river or canal cuts through the dense vegetation. In the lower-middle part of the river, a small boat with an orange roof is visible. The overall scene is vibrant and natural.

# ENVIRONMENT AND CLIMATE CHANGE PROGRAM

**CEBRI** ACTIVITIES  
2021



The Program addresses the topics of climate change and sustainable development for Brazil's international insertion, focusing on the Amazon, cities, health, environmental justice, innovation, technology, and governance.

## PROGRAM EXPERTS



**Izabella Teixeira**  
TRUSTEE  
EMERITUS



**Winston Fritsch**  
TRUSTEE  
EMERITUS



**Ana Toni**  
TRUSTEE

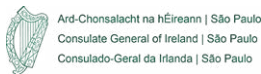


**Daniela Lerda**  
SENIOR FELLOW



**Francisco Gaetani**  
SENIOR FELLOW

## PARTNERS



The event series co-organized by CEBRI and iCS discussed the main topics of the sustainability and climate agenda at a strategic moment: the year of the COP 26, held in Glasgow, Scotland. Carbon Markets, Nationally Determined Contributions (NDCs), the Amazon and Nature-Based Solutions (NBS) were some of the issues addressed.

## EVENTS

### COP26 and carbon markets: the challenges regarding the negotiations of article 6 of the Paris Agreement

Izabella Teixeira (CEBRI and IRP/UNEP), Ana Toni (CEBRI and iCS), Ronaldo Seroa da Motta (UERJ), Roberto Waack (Arapyaú), André Araújo (Shell) and André Clark (CEBRI and Siemens Energy Brasil)

Language: Portuguese



### Amazon 2030: New Economies and the Sustainable Development of the Amazon

Flávio Dino (Governor of Maranhão), Patricia Audi (Santander), Beto Veríssimo (Imazon), Guilherme Leal (Natura), Ana Toni (CEBRI and iCS) and Izabella Teixeira (CEBRI and IRP/UNEP)

Language: Portuguese



### Brazil's NDC: The technical and legal implications of its update

Katia Abreu (Senator), Alessandro Molon (Federal Deputy), Emilio La Rovere (COPPE/UFRJ and IPCC), Caio Borges (iCS), Ana Toni (CEBRI and iCS) and Izabella Teixeira (CEBRI and IRP/UNEP)

Language: Portuguese



### The Media and COP26: Brazil, the world and the climate crisis

Daniela Chiaretti (Valor Econômico), Claudio Angelo (Climate Observatory), Pedro Borges (Alma Preta), Winston Fritsch (CEBRI) and Ana Toni (CEBRI and iCS)

Language: Portuguese



### Environmental Crime in the Amazon

Renato Sérgio de Lima (Brazilian Public Security Forum), Luis Fabiano de Assis (MPT), Ana Carolina Haliuc Bragança (MPF), Izabella Teixeira (CEBRI and IRP/UNEP), Ilona Szabó (CEBRI and Igarapé) and Ana Toni (CEBRI and iCS)

Language: Portuguese



### Nature Based Solutions (NBS) and Green finance: the role in the Paris Agreement

Juliana Baladelli (Fundação Grupo Boticário), Bernardo Strassburg (IIS), Fabio Scarano (UFRJ), Ana Toni (CEBRI and iCS) and Izabella Teixeira (CEBRI and IRP/UNEP)

Language: Portuguese



### The search for effective climate risk-reduction mechanisms

Joaquim Levy (Safra), José Eli da Veiga (USP), Sergio Margulis (IIS), Izabella Teixeira (CEBRI and IRP/UNEP) and Winston Fritsch (CEBRI)

Language: Portuguese





### What has changed and what needs to change in the environment: the world and Brazil

Rubens Ricupero (CEBR), Sergio Amaral (CEBRI), Ana Toni (CEBRI and iCS) and Izabella Teixeira (CEBRI and IRP/UNEP)  
*Language: Portuguese*



### Carbon Market and Article 6: perspectives for forestry

Joaquim Levy (Safra), Sineia do Vale (CIR), Marcio Astrini (Climate Observatory), Plínio Ribeiro (Biofílica), Ana Toni (CEBRI and iCS) and Izabella Teixeira (CEBRI and IRP/UNEP)  
*Language: Portuguese*



### Global Governance, COP 26 and Brazil's agenda

Rachel Kyte (Tufts University), Juliano Assunção (PUC-Rio and CPI), Izabella Teixeira (CEBRI and IRP/UNEP), Winston Fritsch (CEBRI) and Ana Toni (CEBRI and iCS)



### Monthly Plenary of Amazon Concertation: live from COP26

Samela Sateré-Mawé (APIB), Ana Toni (CEBRI and iCS) and Izabella Teixeira (CEBRI and IRP/UNEP)  
*Language: Portuguese*



### Climate change, governments, and the financial sector: the way forward. A conversation with Mark Carney

Mark Carney (Brookfield), Joaquim Levy (Safra), Fernanda Nechio (FRBSF), Winston Fritsch (CEBRI) and Ana Toni (CEBRI and iCS)  
*Language: Portuguese*



PROJECT

# THE ROLE OF THE CIRCULAR ECONOMY IN THE FIGHT AGAINST CLIMATE CHANGE

PARTNERSHIP:



This project opened a space for dialogue on the exchange of knowledge, processes, and methods between important agents and players in Latin America, from the private and public sectors as well as international organizations, about the possibilities of implementing a circular economy plan for the region.

## EVENTS



### Circular Economy and Value Supply Chain: Sustainable production and consumption

Izabella Teixeira (CEBRI and IRP/UNEP), Ana Toni (CEBRI), Guillermo González Caballero (Chilean Ministry of Environment), Beatriz Luz (E4CB), Rodrigo Santiago (Michelin and Firjan) and Anuska Soares (EKLA-KAS)

Languages: Portuguese and Spanish



### Alliances for Circular Economy in Latin America

Henrique Pacini (UNCTAD/UNCTAD), Luiz Gabriel Azevedo Todt (IDB), Rodrigo Rodríguez Tornquist (Ministry of Environment and Sustainable Development of Argentina), Anuska Soares (EKLA-KAS) and Izabella Teixeira (CEBRI and IRP/UNEP)

Languages: Portuguese and Spanish



## PUBLICATION



Report:  
**The role of the circular economy in the fight against climate change**

Spanish only



## PROJECT

# SUSTAINABLE DEVELOPMENT GOALS: PERSPECTIVES FROM IRELAND AND BRAZIL

## PARTNERSHIP:



Ard-Chonsalacht na hÉireann | São Paulo  
Consulate General of Ireland | São Paulo  
Consulado-Geral da Irlanda | São Paulo

In the context of the COP 26, CEBRI, in partnership with the Consulate of Ireland, promoted a series of debates aimed at the international exchange between stakeholders from Brazil and Ireland, to share their experiences and perspectives to achieve three specific SDGs: SDG 5 (gender equality), SDG 8 (Decent work and economic growth) and SDG 9 (Industry, Innovation and Infrastructure).

*The first event took place in December 2020.*

## EVENTS



### Sustainable Development Goals: gender equality and economic development

Andreia Coutinho (Environmental Justice Specialist), Brid Horan (30% Club), Frances Fitzgerald (European Parliament), Izabella Teixeira (CEBRI and IRP/UNEP), Marina Grossi (CEBDS), Jill Henneberry (Irish Consulate-General in São Paulo) and Marianna Albuquerque (CEBRI)



### Promoting disruptive technologies, innovation and creative industry to achieve the SDGs

Izabella Teixeira (CEBRI and IRP/UNEP), Frederico Araujo (Casa Firjan), Eoin Bennis (Irish Consulate-General in São Paulo), Daniela Sanchez (Captalys), Alan Keogh (Crowley Carbon), Ricardo Pires (Crowley Carbon) and Bruno Cecchetti (ENEL)

Partnership: Casa Firjan

Language: Portuguese



## PUBLICATION



Report:  
**Sustainable Development Goals: Perspectives from Ireland and Brazil**

To be released in 2022

## OTHER EVENTS



### Financing biodiversity

Sergio Suchodolski (ABDE and BDMG), Susan Edda Seehusen (UNDP Brazil), Bráulio Dias (UnB), Mercedes Bustamante (UnB), Nabil Moura Kadri (BNDES) and Izabella Teixeira (CEBRI)

Partnership: ABDE

Language: Portuguese

▶  
WATCH



### Circular Economy Conference

Partnership: Embassy of Slovenia in Brazil, Exchange4Change and EU-LAC Foundation

Language: Portuguese

▶  
DAY 1

▶  
WATCH

▶  
DAY 2

▶  
WATCH



### What to expect of the COP-26

Eduardo Viola (UnB), Sergio Fausto (FFHC) and Izabella Teixeira (CEBRI and IRP/UNEP)

Partnership: FFHC

Language: Portuguese

▶  
WATCH

### Closed-door Meeting

COP 26 review and developments: advances, setbacks and the role of the big players

▶  
LEARN MORE

# MULTILATERALISM PROGRAM



The Program addresses the future of multilateralism in the new international order and the reconfigurations of political and economic power in the world, intensified by the scenarios of competition and regulation.

## PROGRAM EXPERTS

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**Antonio Patriota**

MEMBER OF THE INTERNATIONAL  
ADVISORY BOARD



**Gelson Fonseca Junior**

FOUNDER



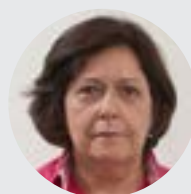
**Anna Jaguaribe**  
*(in memoriam)*

TRUSTEE



**Carlos Milani**

SENIOR FELLOW



**Lia Valls Pereira**

SENIOR FELLOW

## PARTNERS

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DELEGATION OF  
THE EUROPEAN  
UNION TO BRAZIL





## PROJECT

# GLOBAL POLITICAL AND ECONOMIC REALIGNMENTS: IMPLICATIONS FOR BRAZIL

PARTNERSHIP:



CEBRI and the Konrad Adenauer Foundation (KAS) have been developing, for two years, a robust program on multilateralism, which resulted in the project “Global Political and Economic Realignments: Implications for Brazil”. The initiative promotes qualified content around four pillars: 1) Global realignments and foreign policy formulation: national and regional spaces and global insertion; 2) Trade and transformations in the international political economy; 3) Technological innovation and sustainable growth; 4) Crises of the Anthropocene, global health and the formation of consensus for multilateral policies.

## EVENTS

### New visions on multilateralism: new issues, players and geopolitics

Anna Jaguaribe (CEBRI), Lia Valls Pereira (CEBRI, UERJ and FGV), Carlos Milani (CEBRI and UERJ), Gelson Fonseca Jr. (CEBRI), Maria Regina Soares de Lima (UERJ), Caetano Penna (UFRJ and Utrecht University) and Aline Soares (KAS)

Language: Portuguese



### The European Union's trade agreements

Abrão Arabe Neto (AMCHAM), Ariane Costa (KAS), Ana Paula Tostes (CEBRI and UERJ), Ignacio Bercero (European Union Commission), Lia Valls Pereira (CEBRI and FGV), Luciana Gama Muniz (CEBRI), Ricardo Mendes (Prospectiva)



### The Routes of the Multilateral Trading System

Alexandre Parola (Brazilian Ambassador to the WTO), Guillermo Valles (Uruguayan Ambassador to Brazil), João de Aguiar Machado (EU Ambassador to the WTO), Lia Valls Pereira (CEBRI and UERJ), Kevin Oswald (KAS Brasil), José Alfredo Graça Lima (CEBRI) and Victor do Prado (CEBRI and WTO)

Language: Portuguese



### The Political Economy of Innovation Strategies in the Post-Pandemic World: How to Align Global and Local Priorities?

Caetano Penna (UFRJ and Utrecht University), Dan Breznitz (University of Toronto), Rainer Kattel (University College London), Marianna Albuquerque (CEBRI) and Aline Soares (KAS)



### Germany has voted: first results and analyses

Roberto Jaguaribe (CEBRI), Peter Fischer-Bollin (KAS Berlin), Astrid Prange (Deutsche Welle), Kevin Oswald (KAS Brasil) and José Pio Borges (CEBRI)

Language: Portuguese



### Restructuring Global and Regional Supply Chains

Otaviano Canuto (Economist), Sandra Rios (CEBRI and CINDES), Renato Baumann (Ministry of Economy), Aline Soares (KAS Brasil), Lia Valls Pereira (CEBRI and UERJ) and Luciana Gama Muniz (CEBRI)

Language: Portuguese



## Multilateralism Today: New Political Conditions and the Narratives of Different Players

Kishore Mahbubani (National University of Singapore), Richard Haass (CFR), Celso Lafer (CEBRI), Ambassador Gelson Fonseca Jr. (CEBRI), Kevin Oswald (KAS), Anna Jaguaribe (CEBRI) and José Pio Borges (CEBRI)



## Do climate denialism and anti-democratic policies block multilateralism?

Ana Toni (CEBRI and iCS), J. Timmons Roberts (Brown University), Ruth McKie (DMU), Aline Soares (KAS Brasil), Carlos Milani (CEBRI and UERJ) and Luciana Gama Muniz (CEBRI)



## PUBLICATIONS



Policy Paper I:  
**Power Transition and Hegemonic Disputes between the US and China: Implications for the Design of Multilateral Organizations**

[ACCESS](#)



Policy Paper II:  
**Prospects for the Multilateral Trading System**

[ACCESS](#)



Policy Paper III:  
**A "New" Political Economy of Technological Innovation Strategies in the Post-Pandemic World?**

[ACCESS](#)



Policy Paper IV:  
**The Anthropocene as a Concept and Diagnosis: Implications for Multilateralism and from Brazil's Perspective**

[ACCESS](#)



Book  
**Global Political and Economic Realignments: Implications for Brazil**

[ACCESS](#)



Structured Conversations I:  
Global realignments and foreign policy making: national and regional spaces and global insertion

**ACCESS**



Structured Conversations III:  
The Political Economy of Innovation Strategies in the Post-Pandemic World: How to Align Global and Local Priorities?

**ACCESS**



Structured Conversations II:  
Trade and transformations in the international political economy

**ACCESS**



Structured Conversations IV:  
Anthropogenic Crises, Sustainability, Global Health and Building Consensus for Multilateral Policies

**ACCESS**

**PROJECT**

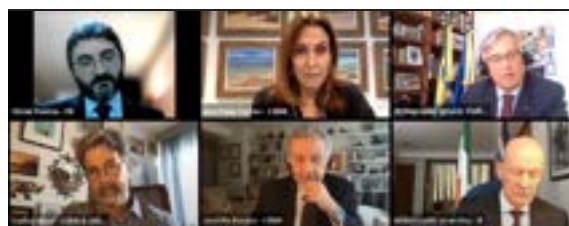
**GLOBAL POLITICAL AND ECONOMIC REALIGNMENTS: EUROPEAN CONTRIBUTIONS**

PARTNERSHIP:



Aiming at consolidating the European Union's instruments of public diplomacy, the project's activities focused on developing analyses of analyses and proposals on the political and economic challenges of the current international order, based on the visions and contributions of the EU countries, also thought in comparison with the proposals emerging from other regional contexts, particularly Brazil and Latin America.

**EVENTS**



**Global political and economic realignments: European contributions**

Sean Hoy (Irish Ambassador to Brazil), Olivier Fontan (Minister Counsellor of the French Embassy in Brazil), Ignacio Ybáñez (European Union Ambassador to Brazil), Ana Paula Tostes (CEBRI and UERJ), José Pio Borges (CEBRI) and Carlos Milani (CEBRI and UERJ)

**WATCH**

**Closed-door Meeting**

**Political and Economic Global Rearrangements: European Contributions**



# CEBRI EVENTS

# Resumption of meetings with diplomatic representations

In the second semester, CEBRI resumed face-to-face meetings at its headquarters in Gávea. Meetings were held with diplomatic representations - embassies and consulates in Rio de Janeiro - Japan, Mexico, the United States, Portugal, the Netherlands, Canada, Norway, Austria, and Switzerland. On the agenda were the various subjects regarding Brazil's relationship with these countries. CEBRI's CEO, Julia Dias Leite, received the UK Ambassador to Brazil, Peter Wilson, at her home.



Consulate of Mexico



Consulate of the United States



Meeting with American diplomats



Canadian Embassy



Canadian Embassy



Embassy of Norway



Canadian Ambassador, Jennifer May



Embassy of Switzerland



Embassy of Austria

## OTHER EVENTS



### A plan B for the vaccine: responses at the subnational level

Fernando Gabeira (GloboNews), Rui Costa (Government of Bahia), Joaquim Falcão (CEBRI), Ambassador Marcos Azambuja (CEBRI) and Julia Dias Leite (CEBRI)

Language: Portuguese

WATCH

### Brazil-Africa Perspectives: Development and Cooperation

Neima Ferreira (ADB/Ivory Coast), Rafael Ranieri (ADB), Rômulo Cunha Corrêa (ADB/Mozambique), Simone Cuiabano (ADB/Guinea-Bissau), Tulio Cravo (ADB/Angola), Sergio Gusmão Suchodolski (BDMG) and Julia Dias Leite (CEBRI)

Language: Portuguese

WATCH

### Protecting the Amazon: A Conversation with President Iván Duque

Iván Duque (President of Colombia), Brian Winter (Americas Quarterly and AS/COA) and Hussein Kalout (CEBRI and Harvard)

Language: Portuguese

WATCH

### The Future of Think Tanks and Policy Advice in Latin America, promoted by the Think Tanks and Civil Societies Program at the University of Pennsylvania

Jim McGann (TTCSP), Juan Battaleme (CARI), Elaine Ford (D&D International), Klaus Stier (FGV), Pol Morillas (CIDOB), Carla Duarte (CEBRI), Jason Marczak (Atlantic Council) and Mercedes Mendez Ribas (CIPPEC). Besides CEBRI, the event was also sponsored by the Atlantic Council, CARI, CIDOB CIPPEC, D&D International and Getúlio Vargas Foundation (FGV)

Sponsorship: CEBRI

Language: Portuguese

LEARN MORE

### The Middle East: A New Political Geometry

Guga Chacra (GloboNews), Lourival Sant'Anna (CNN), Demetrio Magnoli (CEBRI and GloboNews) and Carla Duarte (CEBRI)

Language: Portuguese

WATCH



### Inaugural class | History of Brazilian Diplomacy | Alexandre de Gusmão (1695-1753): the statesman who drew the map of Brazil

Synesio Sampaio Filho (Ambassador and author), Gelson Fonseca Jr. (CEBRI), Marcos Azambuja (CEBRI), Rubens Ricupero (CEBRI), Patrícia Campo Mello (CEBRI and Folha de São Paulo) and Julia Dias Leite (CEBRI)

Language: Portuguese

WATCH

## US-China Relations: Japan's Perspective

Ryo Sahashi (UTokyo), Luiz Augusto de Castro Neves (CEBRI and CEBC) and Sergio Fausto (FFHC)

Partnership: Fernando Henrique Cardoso Foundation

Language: Portuguese



## Is Brazil afraid of the world? Or is the world afraid of Brazil? Reflections and comments on the country's international isolation pre- and post-pandemic

Roberto Teixeira da Costa (CEBRI), Dan Ioschpe (IoschpeMaxion), Merval Pereira (O Globo), Ambassador Rubens Ricupero (CEBRI) and Carla Duarte (CEBRI)

Language: Portuguese



## The Conflict in Afghanistan

Fausto Godoy (Former Brazilian Ambassador to Afghanistan), Lourival Sant'Anna (CEBRI) and Julia Dias Leite (CEBRI)

Language: Portuguese



## Times of crisis and uncertainty: why think tanks matter

Julia Dias Leite (CEBRI), Sergio Fausto (FFHC), Marlos Lima (FGV), James McGann (TTCSP), Ilona Szabó (CEBRI and Igarapé) and Creomar de Souza (IRELGOV)

Language: Portuguese



## CLOSED-DOOR MEETINGS



## CEBRI and the Federal Senate's Foreign Affairs and National Defense Commission

CEBRI held a meeting restricted to Trustees and members with Senator Kátia Abreu, President of the Foreign Affairs and National Defense Committee of the Federal Senate.

Language: Portuguese



## Perspectives and Challenges for the implementation of 5G in Brazil

The Infrastructure Program promoted the meeting to share views and positions about new developments in the sector and to discuss the possibilities of 5G technology in Brazil. André Clark and Cláudio Frischtak (CEBRI)

Language: Portuguese



# COURSES

In 2021, CEBRI launched two online courses. **“History of Brazilian Diplomacy - From the Empire to the 21st Century”**, was based on the book **“A diplomacia na construção do Brasil - 1750-2016”**, (Diplomacy in the construction of Brazil), by Ambassador Rubens Ricupero. **“The Chinese Economy Today”** was held in partnership with the Institute for Brazil-China Studies (IBRACH) and the Tsinghua University, from Beijing. Both initiatives attracted, above all, a young audience, as well as professionals, academic researchers, journalists and opinion makers, having wide repercussions. With this new front, CEBRI has disseminated knowledge and influenced the debate on Brazilian foreign policy. In 2022, with new courses and initiatives, CEBRI will continue to contribute to the education and development of International Relations in Brazil.



# HISTORY OF BRAZILIAN DIPLOMACY

From the Empire  
to the 21<sup>st</sup> Century

The course was launched in May, with **20 live classes**, given by academics, ambassadors and ministers, and with the special participation of former Presidents Fernando Henrique Cardoso, Fernando Collor de Mello, Dilma Rousseff and Michel Temer. More than **1,600 students** joined in, from **27 countries** and from all the Brazilian states, plus the Federal District, joined in. The repercussion in the press included articles in vehicles such as BBC Brazil, Exame magazine, and O Globo newspaper. The complete course was released, in video, in September, for those who could not follow it live. It leaves an audiovisual diplomacy as a legacy.

## HIGHLIGHTS IN THE PRESS:





# THE CHINESE ECONOMY TODAY

FROM THE PERSPECTIVE OF  
RENOWNED CHINESE EXPERTS

In September the 7th edition of the course The Chinese Economy Today was launched, for the first time in a virtual format. Renowned Chinese experts from **Tsinghua University** gave classes on economic, geopolitical and innovation trends in China. The course had a qualified audience of more than **200 students** - **about 70% with graduate level education**. The edition was dedicated to the memory of Professor Anna Jaguaribe, who passed away in September 2021. A reference in China studies in Brazil, she was the creator of the course and coordinator of all its previous editions.



# COMMUNICATION

In 2021, there were more than **1,000 direct mentions** to CEBRI in national and international press vehicles.

A new logo and a new website were launched to improve communication with its stakeholders. On social media, CEBRI reached **62 thousand followers**, a **30% increase** over the previous year.

# CEBRI ON YOUTUBE IN 2021

**946,000**

MINUTES OF EXHIBITION



**75,000**

VIEWS



The most watched video of the year was the inaugural class of the course **The History of Brazilian Diplomacy**, with

**4,300+** VIEWS

Countries that most access the channel:  
Brazil, United States and Singapore

## SOCIAL MEDIA

**+30%**

GROWTH

**+62,000**

FOLLOWERS ON SOCIAL NETWORKS @CEBRIONLINE



**2,7 million+** PEOPLE REACHED ON SOCIAL NETWORKS



## Project Highlights of International Relations

Every day, CEBRI curates news about the main events of the global order and international relations, and shares the highlights on its social media, with the aim of helping build discussions on what is currently happening in the world. Below are some of the highlights of the world in 2021 through the lens of this initiative:



Tensions on the Russia-Ukraine Border



COP26



The Coup in Sudan



China's Embargo on Brazilian Beef



Taliban's Return to Power



The Assassination of Haiti's president, Jovenel Moïse



US-China Tensions



Israeli-Palestinian Conflict

## Other Social Media Highlights



# CEBRI IN THE PRESS

# 1,000+

DIRECT MENTIONS IN THE MAIN NATIONAL AND INTERNATIONAL PRESS OUTLETS IN THE YEAR



**ONEWS**

Mudança de chanceler no Itamaraty.  
Ao vivo com José Pio Borges, presidente  
do Conselho Curador.



**The Atlantic**  
**The Real Reason Behind Bolsonaro's Climate Promises**  
By Daniela Charetti



Bolsonaro isn't the only nationalist leader who has demonstrated little regard for climate change. Indeed, many of the others who didn't show up to COP26, including Lizzy O. Jeong, Rodrigo Duterte, Jair Bolsonaro, and Indira Nooyi, have all shown little regard for climate change. But Bolsonaro's promises are particularly concerning because he has the power to undo the Paris Agreement. And that's why he's so dangerous.

**Valor** ECONÔMICO

**Por Amazônia, Brasil será vítima de sanções em algum momento, diz Ricupero**

**LIVE VALOR** 27 DE ABRIL | 11H  
**EXCEDENTES DE VACINAS E METAS CLIMÁTICAS**



**Daniela Charetti**  
 Repórter especial de Ambiente do Valor



**Rubem Ricupero**  
 Conselheiro Emérito do Centro Brasileiro de Relações Internacionais (CEBRI)



**Marilene Gomiba**  
 Repórter de Internacional do Valor

LIVE | YOUTUBE | LINKEDIN

**CartaCapital**

**Multinationals & Climate Change**



Inscreva-se em [www.danielacharetti.com.br](http://www.danielacharetti.com.br)

**FOLHA DE S.PAULO**

**Entidade de relações internacionais anuncia novos conselheiros**



**FOLHA DE S.PAULO**

**CEBRI Inspira e Inspira Inspira Inspira 'O Brasil no Agro Global'**



**FOLHA DE S.PAULO**

**Cebri lança relatório do Programa de Transição Energética**





**O GLOBO**

**'Ninguém sai ganhando com uma república das bananas', diz Guilherme Leal, da Natura**

Por Mariana Mello/Agência O Globo



"Não há outro espaço para legitimidade e para quem não se dá conta de que o mundo é híbrido. A América das bananas... tem democracia e não dá para fazer parte da América. Ninguém sai ganhando com uma república das bananas", disse Leal durante debate de abertura na noite de 20/11 em São Paulo.

**O GLOBO**

**'O Brasil é uma novela de vários capítulos', diz diretor da L'Oréal Brasil sobre instabilidade política**

Por Mariana Mello/Agência O Globo



O diretor executivo da L'Oréal Brasil, Jean-François Bouchard, afirmou que o Brasil é uma "novela de vários capítulos" e que a instabilidade política é um desafio para o setor privado.

**FOLHA DE S.PAULO**

**Crise da Evergrande deve fazer governo chinês proteger credor local, diz ex-embaixador**

Por Mariana Mello/Agência O Globo



Um ex-embaixador brasileiro em Pequim afirmou que a crise da Evergrande pode levar o governo chinês a tomar medidas para proteger o credor local.

**Valor**

**OMC vive momento de 'paralisação', diz embaixador do Brasil na China**

Por Mariana Mello/Agência O Globo



O embaixador brasileiro na Organização Mundial do Comércio (OMC) afirmou que a organização vive um momento de "paralisação" devido à crise da Evergrande.

**The Washington Post**  
Democracy Dies in Darkness

**Some Bolsonaro supporters have called for a military takeover of Brazil. Why do they wave the American flag?**



"The whole thing is contradictory," said Fernanda Magnotta, a senior fellow at the Brazilian Center of International Relations.

**BBC NEWS | BRASIL**

**Prejuízo de Bolsonaro à imagem do Brasil no mundo é em parte irreversível, diz Ricupero**



**A BBC conversou com o jurista, historiador e diplomata Rubens Ricupero**

**exame.**

**Cebri** tem objetivo de carbono neutro até 2050 e fecha novas parcerias



Resumo de 25 anos de atuação de Roberto Teixeira da Costa, presidente do Conselho de Administração da CEBRI, em entrevista ao **exame.** O artigo aborda as estratégias de comunicação para atingir o objetivo de zero emissões, o impacto de parcerias públicas e outras questões e ainda fala sobre o futuro da organização.

**exame.**

**Brasil perde oportunidades de se projetar para o mundo, mesmo com potencial enorme, avalia Roberto Teixeira da Costa**

É essa a avaliação do economista Roberto Teixeira da Costa, conselheiro sênior do **Cebri** **Brasil em Relações Internacionais (CBRI)** e autor do livro "O Brasil sem medo do mundo" (já o mundo sem medo do Brasil?)



**exame.**

**5G é jogo geopolítico, diz ex-chefe da segurança cibernética do Exército**



**O GLOBO**

**Unesco prepara metodologia para calcular o custo econômico do racismo**



Obras, durante o webinar "Um país chamado Brasil: cultura e soft power do Brasil", realizado pelo **exame.** Fábio Ito, coordenador da Unesco, anunciou que a organização está desenvolvendo uma metodologia sobre o custo econômico do racismo, em parceria com a Rede de Economistas Pretos e Pretas.

**Valor** ECONÔMICO

**Produção de energia vai ter que aumentar 50% nos próximos anos, diz Cebri**

APRESENTAÇÃO DE



**ANDRÉ SAMALHO**  
DEPARTAMENTO DE POLÍTICA DE ENERGIA

**JORJE CAMARGO**  
VICE-PRESIDENTE DO CONSELHO  
DIRETOR DO IUPERJ E  
COORDENADOR DO NÚCLEO  
DE ENERGIA

**THIAGO BARBAL**  
PRESIDENTE DO IUPERJ

**O GLOBO**

**Propostas para a política externa a partir de 2023**



O **exame.** **Brasil em Relações Internacionais (CBRI)** em seu relatório Brasil: 50 anos de independência do Brasil, está produzindo um documento com propostas orientadas estruturalmente em conformidade à Presidência da República.



# INSTITUTIONAL

# MEMBERS



For the fourth consecutive year, CEBRI expanded its membership. Our network has been strengthened and it currently has 117 members representing the most diverse segments of society, including companies, consulates and embassies, as well as individual members.

**117** MEMBERS

**69** ORGANIZATIONS

**48** INDIVIDUALS



## BOARD OF TRUSTEES

Updated april 2022

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Updated april 2022



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Updated april 2022



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Carlos Milani



Carlos Pereira



Daniela Lerda



Denise Gregory



Diego Bonomo



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Lia Valls Pereira

# SENIOR FELLOWS

Updated april 2022



Lourival Sant'Anna



Mario Ripper



Matias Spektor



Miguel Lago



Monica Herz



Patrícia  
Campos Mello



Paulo Sergio Melo  
de Carvalho



Pedro da  
Motta Veiga



Philip Yang



Rafaela Guedes



Ricardo Ramos



Ricardo Sennes



Rogerio Studart



Ronaldo Carmona



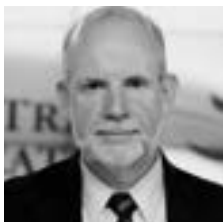
Sandra Rios



Tatiana Rosito



Vera Thorstensen



Victor do Prado

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Updated april 2022

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Álvaro Otero  
Antônio Alberto Gouvêa Vieira  
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Celso Lafer  
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Larissa Wachholz  
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Director of External Relations

Carla Duarte

Projects Director

Luciana Gama Muniz

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Deputy Projects Director

Marianna Albuquerque

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Léa Reichert

Marina do Couto Rosa Liuzzi

Projects Analysts

Gustavo Berlie

Thais Jesinski Batista

Intern

Larissa Vejarano

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Institutional Relations Coordinator

Fernanda Araripe

Partnerships Coordinator

Cintia Reschke Borba Hoskinson

Special Projects Coordinator

Caio Vidal

Special Projects Analyst

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Institutional Relations Analyst

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Intern

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Events Coordinator

Nana Villa Verde

Institutional Communications Coordinator

Renata Fraga

Events Analyst

Nana Maria Barbosa

Communications Analyst

Paula Reisdorf

IT Analyst

Eduardo Pich

Executive Secretary

Rigmor Andersen

### Administrative and Financial

Administrative-Financial Coordinator

Fernanda Sancier

Administrative Analyst

Kelly Lima



# ARTICLES AND INTERVIEWS

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**Land Acquisition by Foreigners: Investments and Income Generation** | Article by International Advisory Board Member **Marcos Jank**, André Pessôa and Renato Buranello. VEJA, 12/30/2020.

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**“Araújo was Bolsonaro’s ‘faithful executor’ and fell for the whole set, says Ricupero”** | Interview with Advisor **Rubens Ricupero**. UOL, 3/29.

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**“Under new chancellor, foreign policy will maintain conservatism and alignment with the U.S. and Israel”** | Article by Senior Fellow **Patrícia Campos Mello**. Folha de S.Paulo, 3/30.

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**“Economic policy for a pandemic era”** | Article by International Advisory Board Member **Monica de Bolle**. Época magazine, 04/02.

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**“The Attorney General and the USP Professor”** | Article by Trustee **Joaquim Falcão**. JOTA, 5/17.

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**“Mercosur is not the cause of the country’s isolation, says Teixeira da Costa”** | Interview with Emeritus Trustee **Roberto Teixeira da Costa**. Valor Econômico, 06/18.

**“Brazil loses opportunities to project itself to the world, even with enormous potential, assesses Roberto Teixeira da Costa”** | Interview with Emeritus Trustee **Roberto Teixeira da Costa**. G1, 18/06.

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**“Tramontina grows in Asia with ‘premium’ knives”** | Interview with Senior Fellow **Tatiana Rosito**. O Estado de S.Paulo, 6/22.

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**“Today’s ambition and tomorrow’s independence”** | Article by Trustee **Joaquim Falcão**. O Estado de S. Paulo, 07/07.

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**“Brazil has salvation”** | Article by Trustee **Roberto Teixeira da Costa**. Valor Econômico, 09/07.

**“The worst foreign policy in Itamaraty’s history”** | Article by International Advisory Board Member **Hussein Kalout**. O Estado de São Paulo, 12/07.

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**“It’s not about freedom”** | Article by Trustee **Ilona Szabó**. Folha de S.Paulo, 7/13.

**“Covid crisis may be the framework for a new, more sustainable economic perspective”** | Article by Trustee **Sergio Gusmão Suchodolski**. O Estado de São Paulo, 7/14.

**“Cuba’s secret is in the totalitarian system”** | Article by Trustee **Demétrio Magnoli**. Folha de S.Paulo, 16/07.

**“Crisis in Cuba: embargo and hardline strengthen anti-US narrative”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 7/16.

**“The G-7 is back”** | Article by Trustee **Sérgio Amaral** - O Estado de São Paulo, 7/19.

**“Pedro Castillo elected: how Bolsonaro can use leftist victory in Peru to his advantage”** | Article with interview by Senior Researcher **Dawisson Belém Lopes**. UOL, 07/20.

**“André Clark: The right attitude can make all the difference”** | Interview with Trustee **André Clark**. Valor Econômico, 07/21.

**“Technology disputes will mark the next US-China conflicts”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, JULY 22.

**“Three translations of the collective interest”** | Article by Trustee **Demétrio Magnoli**. Folha de S. Paulo, 7/23.

**“Chance to restore Rio’s native forests”** | Article by Trustee **Winston Fritsch** and Marina Figueira de Mello. O Globo, 31/07.

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## AUGUST

**“Death is always unpleasant”** | Article by CEBRI’s Honorary Chairman **Fernando Henrique Cardoso**. O Estado de São Paulo, 01/08.

**“Demands and coalitions demarcate US-Brazil relationship in the environmental area”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 05/08.

**“Who owns justice in Brazil?”** | Article by Trustee **Joaquim Falcão**. Valor Econômico, 06/08.

**“Why force what is good?”** | Article by Trustee **Demétrio Magnoli**. Folha de S. Paulo, 08/07.

**“Autonomy of central banks is a winning model in the world, says Armínio Fraga”** | Interview with Trustee **Armínio Fraga**. CNN, 08/09.

**“The IPCC’s alert to Congress”** | Article by Trustee **Ilona Szabó**. Folha de S. Paulo, 08/10.

**“Bolsonaro humiliates people and institutions’, says Joaquim Falcão** | Interview with Trustee **Joaquim Falcão**. O Globo, 11/08.

**“Getting Things Done: The Case of the Development Bank of Minas Gerais”** | Article by Trustee **Sergio Gusmão Suchodolski**. Magazine: Harvard Review of Latin America, 12/08.

**“Bolsonaro imitates Trump, but fragile democracy in Brazil worries more”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 12/08.

**“With Democracy Summit, Biden insists on ‘America First’, but with affection”** | Article by Trustee **Demétrio Magnoli**. Folha de S. Paulo, 08/13.

**“The last train to Glasgow”** | Article by Senior Fellow **Rogério Studart**. O Globo, 08/14.

**“In speech on Afghanistan, Biden transfers blame to the victim”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 16/08.

**“Experts point out errors in U.S. intelligence sector on Afghanistan | CNN JOURNAL”** | Interview with International Advisory Board Member **Hussein Kalout**. CNN Brazil, 08/17.

**“In Afghanistan, the shadow of American decline”** | Article by Senior Fellow **Fernanda Magnotta** and **Carlos Gustavo Poggio**. O Globo, 08/17.

**“A cyclothymic country called Brazil”** | Article by Trustee **Roberto Teixeira da Costa**. O Estado de São Paulo, 08/17.

**“Armed forces are not moderating power, says lawyer”** | Interview with Trustee **Joaquim Falcão**. CNN Brasil, 17/08.

**“Afghanistan, between Washington’s dogmatism and Beijing’s pragmatism”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 08/19.

**“Defending Mercosur”** | Article by Trustee **Roberto Teixeira da Costa**. Valor Econômico, 08/20.

**“Women in Afghanistan and the struggle for rights with Taleban in power | UOL Debate”** | Debate with Senior Fellow **Fernanda Magnotta**. UOL, 8/20.

**“Cuomo beats the Kabul tragedy by a landslide in the American press”** | Article by Trustee **Demétrio Magnoli**. Folha de S. Paulo, 08/20.

**“China and the Taleban”** | Article by Senior Fellow **Lourival Sant’Anna**. O Estado de São Paulo, 08/22.

**“After the ‘strategic orgy’”** | Article by Trustee **Demétrio Magnoli**. O Globo, 08/23.

**“Biden contradicts allies in attempt to save face in Afghanistan”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 08/26.

**“Climate risks and financial uncertainty”** | Article by Trustee **Winston Fritsch**. Valor Econômico, 08/26.

**“Electoral triumph, increasingly distant, has always been Bolsonaro’s plan B”** | Article by Trustee **Demétrio Magnoli**. Folha de S. Paulo, 08/27.

**“A new paradigm in the relationship between environment and economy”** | Article by Trustee **Sergio Gusmão Suchodolski**. O Estado de São Paulo, 08/28.

**“Demétrio: Taliban, Al-Qaeda and Isis have differences, but share fundamentalism”** | Comments by Trustee **Demétrio Magnoli**. GloboNews on the Agenda. GloboNews, 08/28.

**“The end of the war”** | Article by Senior Fellow **Lourival Sant’Anna**. O Estado de São Paulo, 08/29.

**“Crisis with Taliban made Biden be disapproved for the first time in the U.S., says professor”** | Interview with Senior Fellow **Fernanda Magnotta**. CNN Brasil, 08/30.

**“Economist Ricardo Sennes recognizes lack of planning behind the energy crisis”** | Interview with Senior Fellow **Ricardo Sennes**. TV Cultura, 08/30.

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**“A systemic approach to cybersecurity”** | Article by Trustee **André Clark** and Nivalde de Castro. Valor Econômico, 01/09.

**“US occupation in Afghanistan ends, but not the war”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 02/09.

**“Identity politics creates timeless Indians with perennial rights to supposed ancestral lands”** | Article by Trustee **Demétrio Magnoli**. Folha de S. Paulo, 03/09.

**“Any kind of rupture will cost the country dearly, says former governor of ES”** | Interview with Trustee **Paulo Hartung**. CNN Brasil, 03/09.

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**“Governors have tools to maintain discipline in the PM’, says Paulo Hartung, who faced riot in 2017”** | Interview with Trustee **Paulo Hartung**. O Globo, 05/09.

**“After the war in Afghanistan, an unusual alliance”** | Article by Senior Fellow **Lourival Sant’Anna**. Estado de São Paulo, September 5.

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**“Ricardo Sennes analyzes how Bolsonaro’s stance interferes in investment in Brazil”** | Interview with Senior Fellow **Ricardo Sennes**. Jornal da Cultura, 06/09.

**“Defending Democracy”** | Article by Trustee **Paulo Hartung**. Estado de São Paulo, 07/09.

**“Pro-Bolsonaro rally in Roraima has a Police force music band and financing from rice farmers against indigenous land”** | Article by Senior Fellow **Patrícia Campos Mello**. Folha de S. Paulo, 07/09.

**“Bolsonaro doubled the bet and who pays the price is Brazil”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 08/09.

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**“False sense of peace”** | Article by Trustee **André Clark** and **Ronaldo Gomes Carmona**. O Globo, 09/09.

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**“The irrelevance of Bolsonaro’s speech at the UN; read analysis”** | Article by International Advisory Board Member **Hussein Kalout**. O Estado de S. Paulo, 9/22.

**“Bolsonaro not only shames Brazil but also trivializes evil in the country”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 09/22.

**“State intervention in mixed economy companies”** | Article by Trustee **Roberto Teixeira da Costa**. Valor Econômico, 09/24.

**“Evergrande’s crisis opens a new chapter in China’s economic turnaround”** | Article by Senior Fellow **Lourival Sant’Anna**. O Estado de S. Paulo, 09/26.

**“The diplomacy of the armin and the 1000 days of Bolsonaro’s foreign policy; read analysis”** | Article by International Advisory Board Member **Hussein Kalout**. O Estado de S. Paulo, 9/28.

**“In agreement with Australia, Biden makes clear ‘America first’”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 09/30.

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**“In Brazil, ‘a little peace is missing, a clearer leadership’, says Armínio Fraga”** | Interview with Trustee **Armínio Fraga**. Jornal da CBN, 10/01.

**“Paulo Hartung evaluates that precipitation of the electoral calendar is one of the main problems in Brazil”** | Interview with Trustee **Paulo Hartung**. CBN Newspaper, 10/01.

**“The Supreme Court’s Week #EP17”** | Interview with Trustee **Joaquim Falcão**. Supreme Court’s Week, 10/02.

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**“Izabella Teixeira: At CoP 26 we must overcome climate fatalism”** | Interview with Trustee **Izabella Teixeira**. Valor Econômico, 10/04.

**“Merkel, the minimalist chancellor”** | Article by Trustee **Demétrio Magnoli**. O Globo, 04/10.

**“Women march around the world”** | Folha de S. Paulo, 05/10. | Article by Trustee **Ilona Szabó**.

**“School shootings say a lot about American society”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 10/07.

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**“Happy Teachers’ Day, despite”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 10/15.

**“The only way”** | Article by Trustee **Winston Fritsch**. O Globo, 10/16.

**“Paying the bill for miscalculations”** | Article by Senior Fellow **Lourival Sant’Anna**. O Estado de São Paulo, 10/17.

**“World Bioeconomy Forum is a unique opportunity”** | Article by Trustee **Paulo Hartung**. O Globo, 10/17.

**“A hidden China”** | Article by Trustee **Demétrio Magnoli**. O Globo, 10/18.

**“Countdown to COP 26”** | Article by Trustee **Ilona Szabó**. Folha de S. Paulo, 10/19.

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**“Genocide of language”** | Article by Trustee **Demétrio Magnoli**. Folha de S. Paulo, 10/23.

**“They haven’t learned, nor have they forgotten”** | Article by Merval Pereira mentions the article “The only way”, from the same newspaper, by Trustee **Winston Fritsch**. O Globo, 10/24.

**“Brazil will be either a leader or a pariah at COP 26”** | Article by Trustee **Clarissa Lins** and Bruna Mascotte. O Globo, 10/26.

**“TSE (Electoral Court) analyzes cassation of Bolsonaro for spreading fake news in 2018”** | Interview by Senior Fellow **Patrícia Campos Mello**. Café da Manhã Podcast, Folha de S.Paulo, 10/26.

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**“Without legitimacy, Brazil goes to the G20 meeting to sell smoke”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 10/28.

**“Climate Change”** | Seminar with Trustee **Izabella Teixeira** and Senior Fellow **Ana Toni**. Folha de S. Paulo, 10/29.

**“There is no magic trick to reduce fuel prices”** | Article signed by member **Décio Oddone**. Valor Econômico, 10/29.

**“COP26 discusses goals to contain climate change”** | Interview with Senior Fellow **Lourival Sant’Anna** and Trustee **Clarissa Lins**. CNN Mundo, 10/29.

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**“Is the verticalization stimulated by the Master Plan beneficial to the city of São Paulo?”** | Article by Senior Fellow **Philip Yang**. Folha de S. Paulo, 10/30.

**“What is the power of China’s size in the world market?”** | Interview by Senior Fellow **Larissa Wachholz** to journalist William Waack. CNN, 10/31.

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**“It is vital to overcome climate upheaval”** | Article by Trustee **Paulo Hartung**. O Estado de S. Paulo, 02/11.

**“The Amazon is our salvation”** | Article by Trustee **Ilona Szabó**. Folha de S. Paulo, 11/03.

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**“Climate challenges and the role of Brazil”** | Article by International Advisory Board Member **Marcos Jank**. Valor Econômico, 11/09.

**“Itamaraty (ministry of foreign affairs) articulated damage control in Glasgow”** | Interview by Trustee **Izabella Teixeira** and Senior Fellow **Ana Toni**. O Globo, 10/11.

**“Analysis on the final straight of COP 26”**, with Senior Fellow **Lourival Sant’Anna** | CNN, 10/11.

**“One year after being elected, the honeymoon with Biden is over”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 11/11.

Interview with Trustee **Rubens Ricupero** about COP 26 | GloboNews, 11/14.

**“Xi, the law of history”** | Article by Trustee **Demétrio Magnoli**. O Globo, 11/15.

**“Government adopts ‘fake green’ and does not take advantage of the business community at the COP”** | Interview with Trustee **Izabella Teixeira**. Folha de S. Paulo, 11/16.

**“The good surprises of COP26”** | Article by Trustee **Ilona Szabó**. Folha de São Paulo, 11/16.

**“If you are not part of the solution, you are part of the problem”, says host of the society pavilion at the COP** | Interview with Senior Fellow **Ana Toni**. Estadão, 11/16.

**“Opinion: In the 21st century, tensions between the U.S. and China do not constitute a cold war”** | Article by Senior Fellow **Fernanda Magnotta**. UOL, 11/18.

**“Agro’s challenges impose better coordination”** | Interview with International Advisory Board Member **Marcos Jank**. Valor Econômico, 11/19.

**“It is time to fulfill the commitments made by the country at COP26”** | Article by Trustee **Paulo Hartung**. Folha de S. Paulo, 11/20.

**“Inflation and public debt will be key challenges to Biden’s plans”** | Senior Fellow **Fernanda Magnotta**’s column. UOL, 11/25.

**“Leaving Pain in search of Gain (Saindo da sofrência em busca da crescência)”** | Article by Trustee **Roberto Teixeira da Costa**. O Estado de S. Paulo, 11/25.

**“Uncertainties regarding the recovery of the economy in Latin America bring down the index that measures the confidence in the countries of the region”** | Interview by Senior Fellow **Lia Valls Pereira**. *Jornal da Globo*, 11/25.

**“We still lack a leader”** | Interview with Trustee **Paulo Hartung**. *Veja* magazine, 11/26.

**“How agribusiness impacts the Brazilian economy”** | Interview with International Advisory Board Member **Marcos Jank** for the WW program of journalist William Waack. *CNN Brasil*, 11/28.

**“United States x China: cooperation or conflict?”** | Article by Trustee **Sergio Amaral**. *O Estado de S. Paulo*, 28/11.

**“The soul of the PT (Workers Party)”** | Article by Trustee **Demétrio Magnoli**. *O Globo*, 29/11.

**“Surcharges for deforestation and emissions are inevitable”** | Interview with Trustee **Izabella Teixeira**. *Poder360*, 11/30.

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**“Legacy of violence, crime and death”** | Article by Trustee **Ilona Szabó**. *Folha de S. Paulo*, Dec, 1.

**“The contrasts of the Brazilian economy and the paths to overcome them”** | Interview with Trustee **Edmar Bacha**. *Valor Econômico*, 12/02.

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**“To end the pandemic, we need to talk about inequality”** | Column by Senior Fellow **Fernanda Magnotta**. *UOL*, 12/02.

**“COP26: Can the Planet be saved?”** | Interview by Trustee **Izabella Teixeira**. *Opera Mundi*, *UOL*, 12/03.

**“Arminio Fraga: ‘Social-liberal model still seems to me the best way’”** | Interview of Trustee **Arminio Fraga**. *O Estado de S. Paulo*, 12/06.

**“Brazil: From Climate Change Ally to Enemy?”** | Interview with Trustee **Winston Fritsch**. *Institut Montaigne*, 12/06.

**“The route to sustainability is urgent”** | Article by Trustee **Paulo Hartung**. *O Estado de S. Paulo*, 12/7.

**“Environmental Crisis Will Define How We Live in the Future, Says Former Minister”** | Interview with Trustee **Izabella Teixeira**. *Veja*, 12/08.

**“Radar developed in Campinas reinforces Brazil’s anti-aircraft defense”** | Interview with the International Advisory Board Member **Jackson Schneider**. *EPTV*, 10/12.

**“Democracy Summit was not about defending values, but positions of power”** | Column by Senior Fellow **Fernanda Magnotta**. *UOL*, 12/11.

**“What will tomorrow be like?”** | Article by Trustee **Ilona Szabó**. *Folha de S.Paulo*, 12/14.

**“Fraga: Lack of ‘good democratic environment’ hinders long-term investment”** | Interview with Trustee **Arminio Fraga**. *Valor Econômico*, 12/14.

**“The suffering of the GDP, which is stronger in the ‘per capita’”** | Analysis of the article by Trustee **Roberto Teixeira da Costa**. *O Estado de S. Paulo*, 12/16.

**“Brazil can stop being a ‘pariah’ and become a green ‘leader’, says Arminio Fraga”** | Interview with Trustee **Arminio Fraga**. *Folha de S. Paulo*, 12/17.

**“New crisis involving Russia and Ukraine may hinder Biden’s plans”** | Column by Senior Fellow **Fernanda Magnotta**. *UOL*, 12/18.

**“What the election in Chile means for the left in Latin America”** | Interview with Senior Researcher **Dawisson Belém Lopes**. *BBC Brazil*, 12/21.

**“Union of the 3rd way will be in April, says Paulo Hartung”** | Interview with Trustee **Paulo Hartung**. *Poder 360*, 12/21.

**“Insecurity in the international scenario marks 2021”** | Article by Trustee **Marcos Caramuru**. *Folha de S. Paulo*, 12/22.



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